

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - (b) (6) - Jul 11  
**Date:** Friday, July 11, 2014 8:49:59 AM

---

Next week I'm in EPT with (b) (6), (b) (7)(C).

1. Hot Issues – the issues I'm tracking include:

- (b) (7)(E) Road Improvements Project by military and Phase C by WG
- OPNM (b) (7)(E) Road Project by military
- (b) (7)(E)
- UESC Projects
- (b) (7)(E)
- Nogales Train Gates
- CTIMR WA 1
- CTIMR WA 2
- CTIMR WA 3
- CTIMR WA 4

2. Major Efforts

- I worked with (b) (6), (b) (7)(C) throughout the week to support KBR planned activities in TCA. Working specifically on the lift gates to be installed in (b) (7)(E) I reviewed proposed actions for erosion repair near the (b) (7)(E) POE.
- I worked on cost evaluation of addressing numerous breaches of mesh fence west of the (b) (7)(E) POE.
- I continued the review and discussion of the OTIA design standards.
- I continued support to (b) (6), (b) (7)(C) regarding road design and construction is support of new towers.
- I worked with Spokane, FS and (b) (6), (b) (7)(C) on the design of (b) (7)(E) upgrades and the sow for that effort.
- I began to participate in daily meetings for CTIMR WA 3 and 4 because of the resignation of (b) (6), (b) (7)(C). I am traveling to EPT to meet with (b) (6), (b) (7)(C) and view numerous ongoing issues in the Sector.
- I evaluated feasibility and cost of replacing the old landing mat fence in the (b) (7)(E) area of YUM
- I participated in routine conference calls throughout the week.

3. Good News

4. Concerns

5. Deliverables

(b) (6), PE, CCP, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: Weekly - RGV 14 July 2014 (b) (6), (b) (7)(C)  
**Date:** Tuesday, July 15, 2014 8:29:46 AM

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I am here so let me know what works.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 15, 2014 07:13 AM  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: Weekly - RGV 14 July 2014 (b) (6), (b) (7)(C)

Yes, we need to involve (b) (6), (b) (7)(C) and those negotiating in El Paso. (b) (6), (b) (7)(C) in RGV as of Wednesday. Let's try while (b) (6), (b) (7)(C) is here.

---

**From:** (b) (6)  
**Sent:** Monday, July 14, 2014 11:15 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly - RGV 14 July 2014 (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) – I'm in EPT with (b) (6), (b) (7)(C) this week. (b) (5)

(b) (6), PE, CCP, PMP



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McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 14, 2014 12:24 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Weekly - RGV 14 July 2014 (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Below are the most critical actions in RGV at this moment.

1. (b) (5)

- 2.
- 3.

(b) (5)

CONCERN:

(b) (5)

(b) (6), (b) (7)(C), Program Manager, COR

Border Patrol Facilities and Tactical Infrastructure

Facilities Management and Engineering

Tactical Infrastructure Division (Maintenance & Repair)

(b) (6), (b) (7)(C) work

(b) (6), (b) (7)(C) cell

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Message.  
**Date:** Tuesday, June 24, 2014 1:41:57 PM

---

Ok.. good edit....Subject is Retirement of (b) (6), (b) (7)(C). Good?

(b) (6), (b) (7)(C), CBM, PMP  
Department of Homeland Security  
Detail to Science & Technology (S&T)  
Acquisition Support & Operations Analysis (ASOA)  
Office Phone: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
Fax: (b) (6), (b) (7)(C)  
1120 Vermont Avenue, N.W.  
Room 10-231  
Washington, D.C.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, June 24, 2014 1:41 PM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Message.

(b) (5)

[Redacted]

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, June 24, 2014 1:36 PM  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Message.

(b) (5)

[Redacted]

(b) (6), (b) (7)(C), CBM, PMP  
Department of Homeland Security  
Detail to Science & Technology (S&T)  
Acquisition Support & Operations Analysis (ASOA)  
Office Phone: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
Fax: (b) (6), (b) (7)(C)  
1120 Vermont Avenue, N.W.  
Room 10-231  
Washington, D.C.

---

**From:** (b) (6)

**Sent:** Tuesday, June 24, 2014 11:56 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Re: Message.

(b) (5)

Sent from my iPhone

On Jun 24, 2014, at 10:33 AM, "(b) (6), (b) (7)(C)" > wrote:

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

Thoughts? Changes? Edits?

TI Team:

(b) (5), (b)(6);(b)(7)(C)

Thank you.

I wish to get this out today.

Regards,

(b) (6), (b) (7)(C), CBM, PMP  
Department of Homeland Security  
Detail to Science & Technology (S&T)  
Acquisition Support & Operations Analysis (ASOA)  
Office Phone: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
Fax: (b) (6), (b) (7)(C)  
1120 Vermont Avenue, N.W.  
Room 10-231  
Washington, D.C.

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: \*\*\*\* (b) (6) - Reserve Duty August 18-29  
**Date:** Wednesday, July 16, 2014 10:24:47 AM

---

I'm still in the air. I land in about 45minutes and will call you then-assuming that works for you

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, July 16, 2014 10:23 AM  
**To:** (b) (6)  
**Subject:** Re: \*\*\*\* (b) (6) - Reserve Duty August 18-29

Can you chat?

---

**From:** (b) (6)  
**Sent:** Wednesday, July 16, 2014 09:20 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: \*\*\*\* (b) (6) - Reserve Duty August 18-29

(b) (5), (b)(6);(b)(7)(C)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, July 16, 2014 7:11 AM  
**To:** (b) (6)  
**Subject:** Re: \*\*\*\* (b) (6) - Reserve Duty August 18-29

(b) (5)  
[Redacted]

Sorry, I have many questions.

---

**From:** (b) (6)  
**Sent:** Wednesday, July 16, 2014 04:47 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: \*\*\*\* (b) (6) - Reserve Duty August 18-29

(b) (5), (b) (7)(E), (b) (6)  
[Redacted]

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 15, 2014 9:10 PM  
**To:** (b) (6)  
**Subject:** Re: \*\*\*\* (b) (6) - Reserve Duty August 18-29

Ok. What is in SD?

---

**From:** (b) (6)  
**Sent:** Tuesday, July 15, 2014 08:03 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: \*\*\*\* (b) (6) - Reserve Duty August 18-29

Yes-I'm flying to San Diego via DFW layover, which is mid morning so I'll try you then.

Sent from my iPad

On Jul 15, 2014, at 8:54 PM, "(b) (6), (b) (7)(C)" wrote:

Can we chat tomorrow? (b) (5)  
(b) (6). I have looped in BP and (b) (6), (b) (7)(C)

---

**From:** (b) (6)  
**Sent:** Tuesday, July 15, 2014 07:40 PM  
**To:** (b) (6), (b) (7)(C) (b) (6)  
**Subject:** Fwd: \*\*\*\* (b) (6) - Reserve Duty August 18-29

FYI

Sent from my iPad

Begin forwarded message:

**From:** (b) (6) >  
**Date:** July 15, 2014 at 11:03:21 AM EDT  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: \*\*\*\* (b) (6) - Reserve Duty August 18-29

(b) (6)

Thank you. Attached are my orders which are required for accounting to open up the unpaid charge code.

I will follow up with my LES after the duty is completed (I should have it o/a 10 Sep) so I can have the differential pay processed.

Respectfully,

(b) (6)



P.S. Congratulations on your promotion to Program Director!

---

**From:** (b) (6)  
**Sent:** Tuesday, July 15, 2014 9:50 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** FW: \*\*\*\* (b) (6) - Reserve Duty August 18-29

(b) (6) – here's the current guidance on your reserve duty in August.  
Thanks,  
(b) (6)

---

**From:** (b) (6)  
**Sent:** Monday, July 14, 2014 4:24 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** FW: (b) (6) - Reserve Duty August 18-29

(b) (6)

(b) (6) is an LCI employee. Our policy for military leave is that we offer a differential for up to 10 days (80 hours), but the employee must submit his/her orders and LES (pay stub) from the service for us to calculate the differential (difference between what they make in the service and what they would have made here at work). There is a charge code for them to put their hours while on duty, but these are unpaid hours. We usually request a copy of the orders to open them up to the charge code.

Please let me know if you have any questions or we need to discuss.

Thanks

(b) (6)

(b) (6), CPA, CMA  
Assistant Controller

**LMI**

6767 Old Madison Pike, Suite 275

Huntsville, AL 35806

Office: (b) (6)

Cell: (b) (6)

Fax: (b) (6)

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---

**From:** (b) (6)  
**Sent:** Monday, July 14, 2014 2:26 PM  
**To:** (b) (6)  
**Subject:** FW: (b) (6) - Reserve Duty August 18-29

Hi (b) (6)  
I just realized this is actually an LCI employee. Please  
advise (b) (6) if the policy is different for LCI.

Thanks!

(b) (6)

(b) (6)

Payroll Manager

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: RGV Gates 3412\_1 RISKS and TECO  
**Date:** Tuesday, July 15, 2014 11:20:42 AM

---

Never mind my email. Good to know things are being handled..

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 15, 2014 10:18 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: RGV Gates 3412\_1 RISKS and TECO

Thanks (b) (6), (b) (7)(C)

We are in the closeout phase.

(b) (6), (b) (7)(C) Program Manager  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering  
Tactical Infrastructure Division ( Maintenance and Repair)  
(b) (6), (b) (7)(C) Work  
(b) (6), (b) (7)(C) BlackBerry  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 15, 2014 10:17 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: RGV Gates 3412\_1 RISKS and TECO

The project has been teco'd. It should be closed out in FITT.

Thanks,

(b) (6), (b) (7)(C)  
Program Analyst, Business Operations  
Strategic Analysis, Inc  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering  
Phone: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
Email: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 15, 2014 11:16 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RGV Gates 3412\_1 RISKS and TECO

(b) (6), (b) (7)(C)

The RGV gates project is at 99% complete. Can I delete RISKS that no longer apply?

Do you know if the project was TECOed?

Thanks

(b) (6), (b) (7)(C), Program Manager

Border Patrol Facilities and Tactical Infrastructure

Facilities Management and Engineering

Tactical Infrastructure Division ( Maintenance and Repair)

(b) (6), (b) (7)(C) Work

(b) (6), (b) (7)(C) Blackberry

(b) (6), (b) (7)(C)

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6) (b) (6), (b) (7)(C)  
**Subject:** TI Engineering Requirements White Paper  
**Date:** Friday, July 18, 2014 8:22:13 AM  
**Attachments:** [White Paper Engineering.docx](#)

---

Please let me know if would like any clarifications/edits.

(b) (6), (b) (7)(C), P.E.

## **LMI**

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McLean, VA 22102  
Office: (b) (6), (b) (7)(C)

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# **Border Patrol Facilities and Tactical Infrastructure Roles and Responsibilities for Engineering Staff Pertaining to TI New Construction Maintenance and Repair Activities**

**PURPOSE:** This purpose of this paper is to describe the current roles and responsibilities of the three (3) engineering staff assigned to HQ BPFTI (2 full-time civil engineers (b) (6), (b) (7)(C), P.E., & (b) (6), (b) (7)(C), (recently became vacant) and 1 part-time civil engineer (b) (6), (b) (7)(C), P.E).

**Overview:** The BPFTI engineers provide engineering/technical and cost estimating expertise to support relative to new construction (both D&D and Milcon) and M&R program. Specific responsibilities include:

- Assessment of technical performance issues associated with existing TI to determine if upgrades are necessary and whether they can be addressed with existing “in-house” resources or require full AE design services from the Corps of Engineers and or A/E consulting services. Where feasible and appropriate, develop conceptual design sketches of remedial actions to upgrade TI to avoid the cost and time associated with using the Corps and or AE consulting services. This list of “issues” is constantly evolving. Current initiatives include, but are not limited to: repair/replacement of “leaning” landing mat fence in (b) (7)(E); investigation and eventual remediation of “failed” train gate in (b) (7)(E) (TCA); improvements to the mesh fence in (b) (7)(E) (TCA); repair and upgrade of multiple boat ramps in RGV; road improvements in (b) (7)(E) (RGV); upgrades to drainage systems in (b) (7)(E); assessment of severely eroded/unstabilized slope adjacent to (b) (7)(E) primary fence; leading pilot study for most appropriate maintenance methodology of existing cement stabilized roads in (b) (7)(E); evaluation of most cost-effective approach to vegetation control adjacent to primary fence in Texas sectors. **Involvement in these current initiatives is estimated at (b) (5)**
- Provide technical guidance to CTIMR contractors pertaining to the means and methods associated with M&R actions. There are currently four CTIMR contracts, participation in daily calls and follow up conversations **require approximately (b) (5)**.
- Provide technical expertise to AE design consultants including JTF-N design engineers relative to TI upgrades and new TI. This includes pre-design site walks, development of SOWs, development of cost estimates, design reviews, input to RFI's, and QA review of finished product. This is constantly involving but consistent level of work activities that includes AE design activities. Current initiatives include: new Gates at (b) (7)(E) culverts (SDC); new fence east of (b) (7)(E) (SDC); new Secondary fence at (b) (7)(E) (TCA) upgrades; (b) (7)(E) roads design (TCA); Phases B and C of (b) (7)(E) (ELC); completion of the design of (b) (7)(E) Phases 3B and 3C (Forest Service is designing with assisting from our engineers); (b) (7)(E) Bridge replacement (DRT); minimizing and mitigating impacts from the new proposed (b) (7)(E) Road (RGV) and new proposed looped roadway in (b) (7)(E) both TXDOT funded initiatives). **Involvement in these current initiatives is estimated at about (b) (5)**
- Provide cost estimating support for all IGCEs for BPFTI direct contracts. This includes CTIMR contracts, UESC contracts, upgrade of TI, and emergency repair activities.

Current initiatives include UESC in SDC, four CTIMR contracts, and miscellaneous support to all work plans developed under the CTIMR contracts. Involvement in these current initiatives is estimated at about (b) (5)

- Stay abreast of all M&R activities to provide timely advice and guidance on repair related actions. This requires periodic phone calls to all PM/CORs to maintain relationship and involvement in the daily activities. This is an on-going activity and is estimated at approximately (b) (5) or each of the PM/CORs for a total of (b) (5)
- Provide technical support and input to the BPFTI COR/PMs on all work plans and upgrades to existing TI. This involves review of all draft work plans for all sectors. A new work plan is prepared every 90 days. This requires a concentrated effort of approximately (b) (5) which equates to approximately (b) (5) of input per week.
- Participate in all TI construction and M&R related conference calls. This requires approximately (b) (5) to participate in the routine weekly conference calls pertaining to military construction, TI projects, and M&R CTIMR contracts. Involvement in these routine calls requires approximately (b) (5)
- Provide technical input and guidance to the Division Director to ensure consistent approach to M&R actions in all sectors. This activity is performed as time allows. The intent is to track and monitor all costs associated with M&R activities, identify trends, develop rules of thumb, identify issues, and provide recommended guidance to PM/CORs pertaining to the approach of M&R across the border. Approximately (b) (5) for this activity.
- Other duties as assigned. Something is always coming to the forefront that requires immediate attention. Estimates for future budgets, determinations of total M&R requirements, Strategic Plan inputs, estimates of life cycle costs, etc. Approximately (b) (5) for this activity.

**CONCLUSION:** Engineering support is involved and required for virtually all major initiatives in the TI Division. The manhours to support the various activities described above total (b) (5).

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - (b) (6) - July 25  
**Date:** Friday, July 25, 2014 10:45:15 AM

---

1. Hot Issues – the issues I’m tracking include:

- (b) (7)(E) Road Improvements Project by military and Phase C by WG
- (b) (7)(E) Road Project by military
- (b) (7)(E)
- UESC Projects
- (b) (7)(E)
- Nogales Train Gates
- CTIMR WA 1
- CTIMR WA 2
- CTIMR WA 3
- CTIMR WA 4

2. Major Efforts

- I worked with (b) (6), (b) (7)(C) throughout the week to support the planned activities on the (b) (7)(E) Secondary fence.
- I worked with (b) (6), (b) (7)(C) to prepare for an engineering study to evaluate the Nogales train gates.
- I spent the week in TCA with (b) (6), (b) (7)(C) working with the archaeologists on how to deal with roads that have mapped sensitive sites in the roadway..
- I supported the CTIMR WA 4 team with information on the IGCE and the template for contractor proposals.
- I provided engineering support to issues in EPT, SDC and TCA throughout the week.
- I participated in routine conference calls throughout the week.

3. Good News

4. Concerns

5. Deliverables

(b) (6), PE, CCP, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell



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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: Urgent (b) (7)(E) Breach WO3051mobilization  
**Date:** Sunday, July 27, 2014 7:31:32 PM  
**Attachments:** NON-RESPONSE

---

5 panels still standing are out of plum from the weight against them and will. Need to replaced. That's 11 to 12 panels that require complete re construction.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Sunday, July 27, 2014 03:31 PM  
**To:** (b) (6); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
**Subject:** RE: Urgent (b) (7)(E) Breach WO3051mobilization

(b) (5)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Sunday, July 27, 2014 5:27 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Urgent (b) (7)(E) Breach WO3051mobilization

I have a couple of questions about the proposed approach. This should be discussed on the daily call tomorrow morning. I look forward to seeing the approximate costs later this evening.

(b) (6), PE, CCP, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Sunday, July 27, 2014 2:46 PM  
**To:** (b) (6)  
**Cc:** (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Urgent (b) (7)(E) Breach WO3051mobilization

Understood and agree. I have FM&E engineers also reviewing the estimate when I receive it tonight. They can look at the pictures and estimate tomorrow morning and hopefully by the time we start our day, they will have had time to provide their input into the execution strategy.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6)  
**Sent:** Sunday, July 27, 2014 10:40 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Urgent (b) (7)(E) Breach WO3051mobilization

(b) (6)

Urgen (b) (7)(E) Breach WO3051

After reviewing the images and discussing with (b) (6), (b) (7)(E) and (b) (6), (b) (7)(E) this will be a substantial effort:

- Sections appear to be snapped off at grade (12 x 12 columns)
- Remaining upright sections are damaged and will need to be repaired as well
  - This may require that they too are removed
  - From the images may be another 3-4 sections
- The columns need to be continuous through the grade beam foundation, using sleeves is not an option
  - Excavation of current grade beam
  - Setting new columns (b) (7)(E)
  - Harvest most of the bollards and gates from the damaged sections
- The work will require:
  - Surface water subsides
    - Remove downed sections of fence
    - Clear out debris
  - Ground will need to dry out
    - Excavate grade beam
    - Pour and set new grade beam with rebar and New columns

(b) (6), (b) (7)(C) is in route from Ajo, should be on site approx. 13:30 or so

- He will inventory and assess the damage
- Explore interim solutions until materials are procured, ground conditions stabilize and weather subsides
- Will develop solutions to secure the breach until work can begin
  - Normandy barriers etc...
  - Look at access routes to enter the wash
- Driving a white Nissan pickup 4 x 4
- ETA 13:30-14:30

(b) (7)(E)

Respectfully,

(b) (6)

(b) (6)  
Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (520) 471-9325

---

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
**Subject:** FW (b) (7)(E) Site Walk 3051  
**Date:** Tuesday, August 05, 2014 9:20:35 PM

---

(b) (6), (b) (7)(C) -FYI. (b) (5)

(b) (6), (b) (7)(C) (b) (5)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, August 05, 2014 9:08 PM  
**To:** (b) (6)  
**Cc:** (b) (6) (b) (6) (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

(b) (6) begin mobilization. I don't see anything here we can't work out tomorrow. Distance we have south of fence is 3 feet, lay down and staging area is the same area WG fabricated rails, debris can only be removed 3 feet south of fence, I will have station remove puck locks panels you need when the day comes you request this, on the call it was stated you had all as-builts and drawings. Specify what you are missing so I can provide and who said they can photograph and provide them to you so I can follow-up and get these for you. Proceed with scope and execution stated below and look forward to seeing re-base lined schedule and estimate tomorrow.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6)  
**Sent:** Tuesday, August 05, 2014 05:10 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C)

We conducted the site walk for the (b) (7)(E) WO3051:

#### Observations and Action Items:

- Ground conditions and access to the work site
  - Immediate ground area is dry and stable to start demo and debris removal
  - Access routes are dry as well
  - Cerrudo agreed that the site was drained and stable enough to begin demo and debris removal
- International Boundary Location (Action Item CBP)
  - Need verification of International Boundary, distance to fence to determine

- Foundation excavation area
  - Determine Excavation slope 1:1 or Shoring if inadequate distance
  - Access to remove debris south side of fence
  - CBP stated that they would verify boundary
- Laydown and Staging area (Action Item CBP)
  - Laydown adjacent to the drainage wash availability
    - Same area the wage grades used to fabricate barriers
    - CBP stated they would verify availability for use
- Removal of Puck Locks (Action Item CBP)
  - Remaining standing panels need puck locks removed prior to demo
    - Gates with locks 6 total
    - CBP stated they will remove the locks
- As Built drawings of fence and foundation (Action Item CBP or (b) (6))
  - Need foundation details to determine cross sectional area and depth
  - CBP stated that they could photograph the drawings and email to COR

#### Execution of Demolition and Debris Removal:

- Cerrudo stated that they could begin work immediately upon notification (5 Days to perform effort)
  - Mobilize Equipment and personnel (1 day)
  - Demo and debris removal concurrent (4 days)
    - Removal of downed fence sections
    - Cut and remove standing sections
    - Move panels to staging point for
      - Inspection
      - Demo and harvest of useable materials
    - Clear debris
      - Soil and debris North Side of Fence
      - Soil and debris South side of Fence
        - “Dependent of Boundary Location”
- Placement of Barriers
  - Barriers have been completed and are on site
  - Placement across the basin and wash perpendicular to the fence is an option
    - CBP agreed with placement plan

Rebase Line Estimates and Schedules: “Cerrudo is working the revisions with an expected completion this evening”

- Cerrudo is developing revised estimates and schedules for the following
  - Option 1, work week consisting of 5 days
    - Remove fabrication of TVB
    - No impact to schedule duration just remove ID line items
  - Option 2, extended hours and work days 6 days a week

- Increase man hours
  - Decreases duration
  - Increase operation cost
- KBR estimating will compile the changes tonight upon receipt from Cerrudo

Respectfully,

(b) (6)

(b) (6)  
Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)

---

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From: (b) (6)  
To: (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales  
Date: Tuesday, August 05, 2014 1:33:13 PM

(b) (5)

(b) (6) PE CCP PMP

LMI

2000 Corporate Ridge  
McLean, VA 22102 7805

(b) (6) Desk  
(b) (6) Cell

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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 1:31 PM  
To: (b) (6), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

(b) (5)

(b) (5)

(b) (5)

From: (b) (6)  
Sent: Tuesday, August 05, 2014 1:15 PM  
To: (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

(b) (5)

(b) (6) PE CCP PMP

LMI

2000 Corporate Ridge  
McLean, VA 22102 7805

(b) (6) Desk  
(b) (6) Cell

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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 11:18 AM  
To: (b) (6), (b) (7)(C), (b) (6), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

Two issues:

1. (b) (5)
2. Additional funding to remove a 1 debris in the 5 washes.

Thank you

(b) (6),

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office (b) (6), (b) (7)  
Mobile (b) (6), (b) (7)  
(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 3:37 AM  
To: (b) (6), (b) (6), (b) (7)(C), (b) (6)  
Subject: RE: Estimates to clean 4 washes in Nogales

(b) (5)

From: (b) (6)  
Sent: Monday, August 04, 2014 6:31 PM  
To: (b) (6), (b) (7)(C), (b) (6)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

(b) (5)

(b) (6) PE CCP PMP

LMI

2000 Corporate Ridge  
McLean, VA 22102 7805

(b) (6) Desk  
(b) (6) Cell

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From: (b) (6), (b) (7)(C)  
Sent: Sunday, August 03, 2014 7:29 PM  
To: (b) (6)  
Cc: (b) (6)  
Subject: RE: Estimates to clean 4 washes in Nogales

I don't know the pressure but there is 5 feet in several of them. Can't predict rains in monsoons but the season officially ends 30 Sep so I would expect to get more rains.

Thank You (b) (6), PM/COR, TI Division Office (b) (6), (b) (7) Mobile (b) (6), (b) (7)(C) Sent from my blackberry

From: (b) (6)  
Sent: Sunday, August 03, 2014 03:39 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6)  
Subject: RE: Estimates to clean 4 washes in Nogales

Ok. Now I see the pictures. Several question what is the weather prediction for Tucson? Do we know how much pressure is now against the fence?

Sent from my iPhone

On Aug 1, 2014, at 14:10, (b) (6), (b) (7)(C) wrote:

Sir, These are estimates to remove debris out of 4 washes in the Nogales aor. Monsoon season isn't over and we may have to return to remove debris again. The CLIN for Tucson after allocation was for (b) (4) of this amount we have been invoiced (b) (4) leaving a balance of (b) (4). Requests to remove debris during monsoon season have never occurred in the past. We have always waited until after the rains are done to remove debris. That's why I was requesting additional funds dropped prior to 30 Sep the end of monsoon season. My assumption is due to the fence falling no one is taking chances on another fence collapse. There are more stations entering debris removal requests I was informed. I think the question needs to be asked to a SME if all the gates were opened will the debris flush itself out. If that can be answered as a yes, then we wouldn't need to clean them out. I don't know the risks because we have never opened the gates. I do know we haven't had major flooding in the Ajo area since they started opening their gates after that fence collapsed. But they open theirs before the rains and prior to debris building up. Unsure how the water will react with debris behind them now. Pictures of two of the washes with debris are attached.

ucson Sector Work Plan (Government)														
CLIN 5 Vegetation/Debris														
Work Elements	Damage Extent	Unit of Measure	Quantity	Estimated Cost (\$K) Rollup	Cost Breakout by Activity						Location		Estimated Dates	
					Work Hr Cost	Travel Hr Cost	Equipment	Mobilization	Materials	Unitemized	Latitude	Longitude	Start	End
Urgent														
	WO 3058: Remove 1 0 CY of material south of the fence. Dispose of materials at Sierra Vista Landfill.	Day	10		(b) (5)									

(b) (5)



[illegible]

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: Urgent Rebase-lined 3051 schedules 2 Options  
**Date:** Wednesday, August 06, 2014 9:06:23 AM

---

Give me an hour..

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 08:50 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Fw: Urgent Rebase-lined 3051 schedules 2 Options

For your review/comments.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6)  
**Sent:** Tuesday, August 05, 2014 10:38 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** Urgent Rebase-lined 3051 schedules 2 Options

(b) (6), (b) (7)(C)

We have received the rebase-lined estimate with 2 options along with the accompanying project schedules. I have provided the schedules for your review, see attached. These are based on observations on the ground and basic assumptions, in the event unforeseen variables including weather actions and or operational issues arise, there may be a cost impact to complete the work activity.

The estimates are being processed by our corporate office and will be made available in the AM tomorrow.

See attached for your review.

Respectfully,

(b) (6)

(b) (6)  
Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)

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From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales  
Date: Tuesday, August 05, 2014 1:30:20 PM

Clean up (b) (7)(E). This is the proviso. Also, we may wish to get a projection so that we have a limit we can do...

From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 1:54 PM  
To: (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

I'll have sector set the priority for what washes they want to clean first and continue to clean washes until I run out of funds.

Thank you

(b) (6),  
Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office (b) (6), (b) (7)(C)  
Mobile (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 10:52 AM  
To: (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

Ok. Press (b) (6) thank you for your input. (b) (7)(C) Thanks...

From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 1:33 PM  
To: (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

Copy. I'll mobilize the contractor to begin clean out. I need to keep some funds back in the event we have an emergency between now and the end of the season.

Thank you

(b) (6),  
Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office (b) (6), (b) (7)(C)  
Mobile (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 10:31 AM  
To: (b) (6), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

(b) (5)  
(b) (5)  
(b) (5)

From: (b) (6)  
Sent: Tuesday, August 05, 2014 11:13 AM  
To: (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

(b) (5)

(b) (6) PE CCP PMP

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McLean, VA 22102 7806  
(b) (6) Desk  
(b) (6) Cell  
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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 11:15 AM  
To: (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

Two issues:

1. (b) (5)
2. Additional funding to remove a debris in the 5 washes.

Thank you

(b) (6),  
Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office (b) (6), (b) (7)(C)  
Mobile (b) (6), (b) (7)(C)  
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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 9:37 AM  
To: (b) (6), (b) (6), (b) (7)(C), (b) (6)  
Subject: RE: Estimates to clean 4 washes in Nogales

(b) (5)

From: (b) (6)  
Sent: Monday, August 04, 2014 6:31 PM  
To: (b) (6), (b) (7)(C), (b) (6)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

(b) (5)

(b) (6) PE CCP PMP

LMI  
2000 Corporate Ridge  
McLean, VA 22102 7806

(b) (6) Desk  
(b) (6) Cell

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From: (b) (6), (b) (7)(C)  
Sent: Sunday, August 03, 2014 7:29 AM  
To: (b) (6)  
Cc: (b) (6)  
Subject: New Est matts to clean 4 washes in Nogales

I don't know the pressure but there is 5 feet in several of them. Can't predict rains in monsoons but the season officially ends 30 Sep so I would expect to get more rains.  
Thank You (b) (6), PM/COR TI Division Office (b) (6), (b) (7) Mobile (b) (6), (b) (7)(C) Sent from my blackberry

From: (b) (6)  
Sent: Sunday, August 03, 2014 10:29 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6)  
Subject: Re: Est matts to clean 4 washes in Nogales

Ok. Now I see the pictures. Several question what is the weather prediction for Tucson? Do we know how much pressure is now against the fence?

Sent from my iPhone

On Aug 1 2014 at 14:10 (b) (6), (b) (7)(C) wrote:

Sir These are estimates to remove debris out of 4 washes in the Nogales aor. Monsoon season isn't over and we may have to return to remove debris again. The CLIN for Tucson after allocation was for (b) (4) of this amount we have been invoiced (b) (4) leaving a balance of (b) (4). Requests to remove debris during monsoon season have never occurred in the past. We have always waited until after the rains are done to remove debris. That's why I was requesting additional funds dropped prior to 30 Sep the end of monsoon season. My assumption is due to the fence failing no one is taking chances on another fence collapse. There are more statistics entering debris removal requests I was informed. I think the question needs to be asked to a SME if all the gates were opened will the debris flush itself out. If that can be answered as a yes, then we wouldn't need to clean them out. I don't know the risks because we have never opened the gates. I do know we haven't had major flooding in the Ajo area since they started opening their gates after that fence collapsed. But they open theirs before the rains and prior to debris build up. Unsure how the water will react with debris behind them now. Pictures of two of the washes with debris are attached.

Tucson Sector Work Plan (Government)														
CLIN 5 Vegetation/Debris														
Work Elements	Damage Extent	Unit of Measure	Quantity	Estimated Cost (\$K) Rollup	Cost Breakout by Activity						Location		Estimated Dates	
					Work Hr Cost	Travel Hr Cost	Equipment	Mobilization	Materials	Unitemized	Latitude	Longitude	Start	End
Urgent														
	WO 3058: Remove 1 0 CY of material south of the fence. Dispose of materials at Sierra Vista Landfill.	Day	10											
	PMO Cost	Lump Sum	1											
Subtotal														
	WO 3083: Remove Debris	Lump Sum	1											
	PMO Cost	Lump Sum	1											
Subtotal														
	WO 308 : Remove Debris	Lump Sum	1											
	PMO Cost	Lump Sum	1											
Subtotal														
	WO 3086: Remove Debris	Day	10											
	PMO Cost	Lump Sum	1											
Subtotal														
	WO 307 : Remove Debris	Lump Sum	1											
	PMO Cost	Lump Sum	1											
Subtotal														
otal Urgent														
otal CLIN														

Thank you

(b) (6)  
Program Manager/COR TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office (b) (6), (b) (7)  
Mobile (b) (6), (b) (7)  
(b) (6), (b) (7)(C)

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(b) (7)(E).jpg>  
(b) (7)(E).514.jpg>

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C), (b) (6), (b) (7)(C), (b) (6)  
Subject: RE: Est mates to clean 4 washes in Nogales  
Date: Tuesday, August 05, 2014 2:55:25 PM

Ok. We can do that. If you can get them on the phone. I got OBP to take on their end.

Does this help?

From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 2:54 PM  
To: (b) (6), (b) (7)(C), (b) (6), (b) (7)(C), (b) (6)  
Subject: RE: Est mates to clean 4 washes in Nogales

(b) (7)(E), (b) (5)

Thank you

(b) (6)

Program Manager/COR TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office (b) (6), (b) (7)  
Mobile (b) (6), (b) (7)  
(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 11:51 AM  
To: (b) (6), (b) (7)(C), (b) (6), (b) (6), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

Agree. (b) (6), (b) (7)(C) makes a good point. (b) (5)

From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 2:22 PM  
To: (b) (6), (b) (6), (b) (6), (b) (7)(C)  
Subject: RE: Est mates to clean 4 washes in Nogales

(b) (6)

(b) (5)

Thanks

Sent from my bb-please excuse poor grammar, misspelled or missing words, etc.

From: (b) (6)  
Sent: Tuesday, August 05, 2014 01:15 PM Eastern Standard Time  
To: (b) (6), (b) (7)(C), (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)  
Subject: RE: Est mates to clean 4 washes in Nogales

(b) (5)

(b) (6) PE CCP PMP

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McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 11:18 AM  
To: (b) (6), (b) (7)(C), (b) (6), (b) (6), (b) (6), (b) (7)(C)  
Subject: RE: Est mates to clean 4 washes in Nogales

Two issues:

1. (b) (5)
2. Additional funding to remove all debris in the 5 washes.

Thank you

(b) (6)

Program Manager/COR TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office (b) (6), (b) (7)  
Mobile (b) (6), (b) (7)  
(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)  
Sent: Tuesday, August 05, 2014 3:37 AM  
To: (b) (6), (b) (6), (b) (6), (b) (7)(C)  
Subject: RE: Estimates to clean 4 washes in Nogales

(b) (5)

From: (b) (6)  
Sent: Monday, August 04, 2014 6:31 PM  
To: (b) (6), (b) (7)(C), (b) (6)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: Est mates to clean 4 washes in Nogales

(b) (5)

(b) (6) PE CCP PMP

LMI

2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

Complex Problems. Practical Solutions.  
[www.lmi.org](http://www.lmi.org)

From: (b) (6), (b) (7)(C)  
Sent: Sunday, August 03, 2014 7:29 PM  
To: (b) (6)  
Cc: (b) (6)  
Subject: RE: Est mates to clean 4 washes in Nogales

I don't know the pressure but there is 5 feet in several of them. Can't predict rains in monsoons but the season officially ends 30 Sep so I would expect to get more rains.  
Thank You (b) (6), PM/COR TI Division Office (b) (6), (b) (7) Mobile (b) (6), (b) (7)(C) Sent from my blackberry

From: (b) (6), (b) (7)(C)  
Sent: Sunday, August 03, 2014 03:39 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6)  
Subject: RE: Est mates to clean 4 washes in Nogales

Ok. Now I see the pictures. Several question what is the weather prediction for Tucson? Do we know how much pressure is now against the fence?

Sent from my iPhone

On Aug 1 2014 at 14:10 (b) (6), (b) (7)(C) > wrote:

Sir These are estimates to remove debris out of 4 washes in the Nogales aor. Monsoon season isn't over and we may have to return to remove debris again. The CLIN for Tucson after allocation was for (b) (4) of this amount we have been invoiced (b) (4) leaving a balance of (b) (4). Requests to remove debris during monsoon season have never occurred in the past. We have always waited until after the rains are done to remove debris. That's why I was requesting additional funds dropped prior to 30 Sep the end of monsoon season. My assumption is due to the fence falling no one is taking chances on another fence collapse. There are more stations entering debris removal requests I was informed. I think the question needs to be asked to a SME if all the gates were opened will the debris flush itself out. If that can be answered as a yes, then we wouldn't need to clean them out. I don't know the risks because we have never opened the gates. I do know we haven't had major flooding in the Ajo area since they started opening their gates after that fence collapsed. But they open theirs before the rains and prior to debris building up. Unsure how the water will react with debris behind them now. Pictures of two of the washes with debris are attached.

ucson Sector Work Plan (Government)														
CLIN 5 Vegetation/Debris														
Work Elements	Damage Extent	Unit of Measure	Quantity	Estimated Cost (\$K) Rollup	Cost Breakout by Activity						Location		Estimated Dates	
					Work Hr Cost	Travel Hr Cost	Equipment	Mobilization	Materials	Unitemized	Latitude	Longitude	Start	End
Urgent														
	WO 3058: Remove 1 0 CY of material south of the fence. Dispose of materials at Sierra Vista Landfill.	Day	10											
	PMO Cost	Lump Sum	1											
Subtotal														
	WO 3083: Remove Debris	Lump Sum	1											
	PMO Cost	Lump Sum	1											
Subtotal														
	WO 308 : Remove Debris	Lump Sum	1											
	PMO Cost	Lump Sum	1											
Subtotal														
	WO 3086: Remove Debris	Day	10											
	PMO Cost	Lump Sum	1											
Subtotal														
	WO 307 : Remove Debris	Lump Sum	1											
	PMO Cost	Lump Sum	1											
Subtotal														
otal Urgent														
otal CLIN														

Thank you

(b) (6),  
Program Manager/COR TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office (b) (6), (b) (7)  
Mobile (b) (6), (b) (7)  
(b) (6), (b) (7)(C)  
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<Kimmer Wash.jpg>  
<Smugglers5ft.jpg>

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: (b) (7)(E) Site Walk 3051  
**Date:** Wednesday, August 06, 2014 12:25:01 PM

---

10-4

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 09:16 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

Excellent. Ok. Let's set up a quick Tuesday and Thursday update on progress.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 10:56 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** RE: (b) (7)(E) Site Walk 3051

Mitigation is in place. BTW I meant to say below that It does NOT impact the work or the border.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 6:06 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

Ok. So mitigation in place, right.



---

**From:** (b) (6), (b) (7)(C).  
**Sent:** Wednesday, August 06, 2014 08:52 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
<[dstinson@lmi.org](mailto:dstinson@lmi.org)>  
**Subject:** Re: (b) (7)(E) Site Walk 3051

The TVB is going to the North around the work site it is there to keep vehicles from crossing. It does impact the work or the border.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 03:55 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

Good questions and good coordination.

I would to have a Tuesday and Thursday update so we can provide to OBP and Leadership.

Presume with questions answered we start today.

Thanks.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, August 05, 2014 09:20 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** FW: (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C) -FYI. (b) (5)  
(b) (6)

(b) (6), (b) (7)(C) -are you planning to install the TVB essentially on the border? Will there be sufficient "free" footprint to allow the contractor to do his work? I'm now wondering if the TVB is even feasible?

---

**From:** (b) (6), (b) (7)(C).  
**Sent:** Tuesday, August 05, 2014 9:08 PM  
**To:** (b) (6)  
**Cc:** (b) (6); (b) (6), (b) (7)(C);  
(b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

(b) (6) begin mobilization. I don't see anything here we can't work out tomorrow. Distance we have south of fence is 3 feet, lay down and staging area is the same area WG fabricated rails, debris can only be removed 3 feet south of fence, I will have station remove puck locks panels you need when the day comes you request this, on the call it was stated you had all as-builts and drawings. Specify what you are missing so I can provide and who said they can photograph and provide them to you so

I can follow-up and get these for you. Proceed with scope and execution stated below and look forward to seeing re-base lined schedule and estimate tomorrow.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6)  
**Sent:** Tuesday, August 05, 2014 05:10 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C)

We conducted the site walk for the (b) (7)(E) WO3051:

#### Observations and Action Items:

- Ground conditions and access to the work site
  - Immediate ground area is dry and stable to start demo and debris removal
  - Access routes are dry as well
  - Cerrudo agreed that the site was drained and stable enough to begin demo and debris removal
- International Boundary Location (Action Item CBP)
  - Need verification of International Boundary, distance to fence to determine
    - Foundation excavation area
    - Determine Excavation slope 1:1 or Shoring if inadequate distance
  - Access to remove debris south side of fence
  - CBP stated that they would verify boundary
- Laydown and Staging area (Action Item CBP)
  - Laydown adjacent to the drainage wash availability
    - Same area the wage grades used to fabricate barriers
    - CBP stated they would verify availability for use
- Removal of Puck Locks (Action Item CBP)
  - Remaining standing panels need puck locks removed prior to demo
    - Gates with locks 6 total
    - CBP stated they will remove the locks
- As Built drawings of fence and foundation (Action Item CBP or (b) (6))
  - Need foundation details to determine cross sectional area and depth
  - CBP stated that they could photograph the drawings and email to COR

#### Execution of Demolition and Debris Removal:

- Cerrudo stated that they could begin work immediately upon notification (5 Days to perform effort)
  - Mobilize Equipment and personnel (1 day)

- Demo and debris removal concurrent (4 days)
  - Removal of downed fence sections
  - Cut and remove standing sections
  - Move panels to staging point for
    - Inspection
    - Demo and harvest of useable materials
  - Clear debris
    - Soil and debris North Side of Fence
    - Soil and debris South side of Fence
      - “Dependent of Boundary Location”
- Placement of Barriers
  - Barriers have been completed and are on site
  - Placement across the basin and wash perpendicular to the fence is an option
    - CBP agreed with placement plan

Rebase Line Estimates and Schedules: “Cerrudo is working the revisions with an expected completion this evening”

- Cerrudo is developing revised estimates and schedules for the following
  - Option 1, work week consisting of 5 days
    - Remove fabrication of TVB
    - No impact to schedule duration just remove ID line items
  - Option 2, extended hours and work days 6 days a week
    - Increase man hours
    - Decreases duration
    - Increase operation cost
- KBR estimating will compile the changes tonight upon receipt from Cerrudo

Respectfully,

**(b) (6)**

**(b) (6)**  
Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : **(b) (6)**

Cell: **(b) (6)**

---

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**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
**Subject:** RE: Cost savings  
**Date:** Wednesday, August 06, 2014 8:11:39 PM

---

(b) (5)

(b) (6), PE, CCP, PMP

2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 12:52 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: Cost savings

Copy

Thank You,  
Division

Office (b) (6), (b) (7)(C)

PM/COR, TI  
Mobile (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Sent from my blackberry

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 09:51 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: Cost savings

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 12:48 PM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: Cost savings

Copy, (b) (5), (b) (6)

Thank You,  
Division

Office (b) (6), (b) (7)(C)

PM/COR, TI  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Sent from my blackberry

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 09:45 AM

To: (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
Subject: Re: Cost savings

Works. Press.

----- Original Message -----

From: (b) (6), (b) (7)(C)  
Sent: Wednesday, August 06, 2014 12:23 PM  
To: (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
Subject: Cost savings

(b) (5)

Thoughts?

Thank You,  
Division

(b) (6), (b) (7)(C)

Office (b) (6), (b) (7)(C)

Sent from my blackberry

PM/COR, TI  
Mobile: (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Site Walk 3051  
**Date:** Wednesday, August 06, 2014 3:33:21 PM

---

It is they already looked at it. They just said it would be better to have more. ☺

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 12:24 PM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

10-4. Thanks (b) (6), (b) (7)(C). Hopefully the current space will be sufficient.

(b) (6), (b) (7)(C), PMP  
Program Manager for Projects and Milcon  
BPFTI PMO FM&E  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Sent via Blackberry

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 03:21 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Site Walk 3051

No we are good. Just thought it wouldn't hurt to ask. Thanks for looking into this. ☺

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 12:20 PM

**To:** (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)

**Subject:** Re: (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C)

I spoke to (b) (6), (b) (7)(C) on the topic and we are in concurrence that the contractor should use the 3 foot offset from Mexico as the boundary as originally used for the NGL Fence replacement project. IBWC will not be staking the border for us as assumed by the contractor (Unless the contractor has spoken to someone?).

Do you need any material from Fabens?

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP  
Program Manager for Projects and Milcon  
BPFTI PMO FM&E  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Sent via Blackberry



**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 03:09 PM Eastern Standard Time

**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)

ANDERSON, ABEL

**Subject:** RE: (b) (7)(E) Site Walk 3051

The TVB is not an issue but the contractor is very tight on room in getting the footing built. If we can get some breathing room to work while placing the footing that would greatly help. Also we can remove some of the debris from the south side as well if we can get that authorized.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office (b) (6), (b) (7)(C)

Mobile (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 05, 2014 6:21 PM

**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C) -FYI. (b) (5)

(b) (6), (b) (7)(C) (b) (5)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 05, 2014 9:08 PM

**To:** (b) (6)

**Cc:** (b) (6); (b) (6), (b) (7)(C);

(b) (6), (b) (7)(C)

**Subject:** Re: (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C) begin mobilization. I don't see anything here we can't work out tomorrow. Distance we have south of fence is 3 feet, lay down and staging area is the same area WG fabricated rails, debris can only be removed 3 feet south of fence, I will have station remove puck locks panels you need when

the day comes you request this, on the call it was stated you had all as-builts and drawings. Specify what you are missing so I can provide and who said they can photograph and provide them to you so I can follow-up and get these for you. Proceed with scope and execution stated below and look forward to seeing re-base lined schedule and estimate tomorrow.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6)  
**Sent:** Tuesday, August 05, 2014 05:10 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C)

We conducted the site walk for the (b) (7)(E) WO3051:

#### Observations and Action Items:

- Ground conditions and access to the work site
  - Immediate ground area is dry and stable to start demo and debris removal
  - Access routes are dry as well
  - Cerrudo agreed that the site was drained and stable enough to begin demo and debris removal
- International Boundary Location (Action Item CBP)
  - Need verification of International Boundary, distance to fence to determine
    - Foundation excavation area
    - Determine Excavation slope 1:1 or Shoring if inadequate distance
  - Access to remove debris south side of fence
  - CBP stated that they would verify boundary
- Laydown and Staging area (Action Item CBP)
  - Laydown adjacent to the drainage wash availability
    - Same area the wage grades used to fabricate barriers
    - CBP stated they would verify availability for use
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  - Remaining standing panels need puck locks removed prior to demo
    - Gates with locks 6 total
    - CBP stated they will remove the locks
- As Built drawings of fence and foundation (Action Item CBP or (b) (6))
  - Need foundation details to determine cross sectional area and depth
  - CBP stated that they could photograph the drawings and email to COR

#### Execution of Demolition and Debris Removal:

- Cerrudo stated that they could begin work immediately upon notification (5 Days to

perform effort)

- Mobilize Equipment and personnel (1 day)
- Demo and debris removal concurrent (4 days)
  - Removal of downed fence sections
  - Cut and remove standing sections
  - Move panels to staging point for
    - Inspection
    - Demo and harvest of useable materials
  - Clear debris
    - Soil and debris North Side of Fence
    - Soil and debris South side of Fence
      - “Dependent of Boundary Location”
- Placement of Barriers
  - Barriers have been completed and are on site
  - Placement across the basin and wash perpendicular to the fence is an option
    - CBP agreed with placement plan

Rebase Line Estimates and Schedules: “Cerrudo is working the revisions with an expected completion this evening”

- Cerrudo is developing revised estimates and schedules for the following
  - Option 1, work week consisting of 5 days
    - Remove fabrication of TVB
    - No impact to schedule duration just remove ID line items
  - Option 2, extended hours and work days 6 days a week
    - Increase man hours
    - Decreases duration
    - Increase operation cost
- KBR estimating will compile the changes tonight upon receipt from Cerrudo

Respectfully,

(b) (6)

(b) (6)  
Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell (b) (6)

---

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: (b) (7)(E) Site Walk 3051  
**Date:** Thursday, August 07, 2014 7:35:27 AM

---

Are we having a call this morning?

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 3:32 PM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: (b) (7)(E) Site Walk 3051

Sir, we have morning tag up and KBR provides updates then. It is at 0830 AZ time. If that doesn't work for you, I'll set up an e-vite for a separate call.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 9:17 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

Excellent. Ok. Let's set up a quick Tuesday and Thursday update on progress.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 10:56 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** RE: (b) (7)(E) Site Walk 3051

Mitigation is in place. BTW I meant to say below that It does NOT impact the work or the border.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 6:06 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

Ok. So mitigation in place, right.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 08:52 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

The TVB is going to the North around the work site it is there to keep vehicles from crossing. It does impact the work or the border.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 03:55 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
<(b) (6)>  
**Subject:** Re: (b) (7)(E) Site Walk 3051

Good questions and good coordination.

I would have a Tuesday and Thursday update so we can provide to OBP and Leadership.

Presume with questions answered we start today.

Thanks.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 05, 2014 09:20 PM

**To:** (b) (6), (b) (7)(C); (b) (6)

(b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C) -FYI: (b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) (b) (5)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 05, 2014 9:08 PM

**To:** (b) (6)

**Cc:** (b) (6) (b) (6); (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** Re: (b) (7)(E) Site Walk 3051

(b) (6) begin mobilization. I don't see anything here we can't work out tomorrow. Distance we have south of fence is 3 feet, lay down and staging area is the same area WG fabricated rails, debris can only be removed 3 feet south of fence, I will have station remove puck locks panels you need when the day comes you request this, on the call it was stated you had all as-builts and drawings. Specify what you are missing so I can provide and who said they can photograph and provide them to you so I can follow-up and get these for you. Proceed with scope and execution stated below and look forward to seeing re-base lined schedule and estimate tomorrow.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6) ]

**Sent:** Tuesday, August 05, 2014 05:10 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6)

**Subject:** (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C)

We conducted the site walk for the (b) (7)(E) WO3051:

#### Observations and Action Items:

- Ground conditions and access to the work site
  - Immediate ground area is dry and stable to start demo and debris removal
  - Access routes are dry as well
  - Cerrudo agreed that the site was drained and stable enough to begin demo and debris removal
- International Boundary Location (Action Item CBP)

- Need verification of International Boundary, distance to fence to determine
    - Foundation excavation area
    - Determine Excavation slope 1:1 or Shoring if inadequate distance
  - Access to remove debris south side of fence
  - CBP stated that they would verify boundary
- Laydown and Staging area (Action Item CBP)
  - Laydown adjacent to the drainage wash availability
    - Same area the wage grades used to fabricate barriers
    - CBP stated they would verify availability for use
- Removal of Puck Locks (Action Item CBP)
  - Remaining standing panels need puck locks removed prior to demo
    - Gates with locks 6 total
    - CBP stated they will remove the locks
- As Built drawings of fence and foundation (Action Item CBP or (b) (6))
  - Need foundation details to determine cross sectional area and depth
  - CBP stated that they could photograph the drawings and email to COR

#### Execution of Demolition and Debris Removal:

- Cerrudo stated that they could begin work immediately upon notification (5 Days to perform effort)
  - Mobilize Equipment and personnel (1 day)
  - Demo and debris removal concurrent (4 days)
    - Removal of downed fence sections
    - Cut and remove standing sections
    - Move panels to staging point for
      - Inspection
      - Demo and harvest of useable materials
    - Clear debris
      - Soil and debris North Side of Fence
      - Soil and debris South side of Fence
        - “Dependent of Boundary Location”
- Placement of Barriers
  - Barriers have been completed and are on site
  - Placement across the basin and wash perpendicular to the fence is an option
    - CBP agreed with placement plan

Rebase Line Estimates and Schedules: “Cerrudo is working the revisions with an expected completion this evening”

- Cerrudo is developing revised estimates and schedules for the following
  - Option 1, work week consisting of 5 days
    - Remove fabrication of TVB
    - No impact to schedule duration just remove ID line items



- Option 2, extended hours and work days 6 days a week
  - Increase man hours
  - Decreases duration
  - Increase operation cost
- KBR estimating will compile the changes tonight upon receipt from Cerrudo

Respectfully,

(b) (6)

(b) (6)

Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail (b) (6)

Cell: (b) (6)

---

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: (b) (7)(E) Site Walk 3051  
**Date:** Thursday, August 07, 2014 8:23:54 AM

---

Yes. For this afternoon. I'll send invite.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, August 07, 2014 08:06 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6) >  
**Subject:** RE: (b) (7)(E) Site Walk 3051

OK-do you want me to call in? I don't appear to have an invite.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, August 07, 2014 7:46 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: (b) (7)(E) Site Walk 3051

I saw it from 3 to 4 pm today. No aware of an earlier meeting.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, August 07, 2014 07:35 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** RE: (b) (7)(E) Site Walk 3051

Are we having a call this morning?

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, August 06, 2014 3:32 PM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: (b) (7)(E) Site Walk 3051

Sir, we have morning tag up and KBR provides updates then. It is at 0830 AZ time. If that doesn't work for you, I'll set up an e-vite for a separate call.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
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(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 9:17 AM

**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)

**Subject:** Re: (b) (7)(E) Site Walk 3051

Excellent. Ok. Let's set up a quick Tuesday and Thursday update on progress.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 10:56 AM

**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6)

**Subject:** RE: (b) (7)(E) Site Walk 3051

Mitigation is in place. BTW I meant to say below that It does NOT impact the work or the border.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
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**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 6:06 AM

**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)

**Subject:** Re: (b) (7)(E) Site Walk 3051

Ok. So mitigation in place, right.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 08:52 AM

**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6) >  
**Subject:** Re: (b) (7)(E) Site Walk 3051

The TVB is going to the North around the work site it is there to keep vehicles from crossing. It does impact the work or the border.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 03:55 AM

**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6)

**Subject:** Re: (b) (7)(E) Site Walk 3051

Good questions and good coordination.

I would to have a Tuesday and Thursday update so we can provide to OBP and Leadership.

Presume with questions answered we start today.

Thanks.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 05, 2014 09:20 PM

**To:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Site Walk 3051

(b) (6), (b) (7)(C) -FYI: (b) (5)

(b) (6), (b) (7)(C) (b) (5)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 05, 2014 9:08 PM

**To:** (b) (6)

**Cc:** (b) (6); (b) (6); (b) (6), (b) (7)(C);  
(b) (6), (b) (7)(C)

**Subject:** Re: (b) (7)(E) Site Walk 3051

(b) (6) begin mobilization. I don't see anything here we can't work out tomorrow. Distance we have south of fence is 3 feet, lay down and staging area is the same area WG fabricated rails, debris can only be removed 3 feet south of fence, I will have station remove puck locks panels you need when the day comes you request this, on the call it was stated you had all as-builts and drawings. Specify what you are missing so I can provide and who said they can photograph and provide them to you so I can follow-up and get these for you. Proceed with scope and execution stated below and look forward to seeing re-base lined schedule and estimate tomorrow.

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6)  
**Sent:** Tuesday, August 05, 2014 05:10 PM  
**To:** (b) (6), (b) (7)(C).  
**Cc:** (b) (6)  
**Subject:** (b) (7)(E) Site Walk 3051

(b) (6), (b)

We conducted the site walk for the (b) (7)(E) WO3051:

#### Observations and Action Items:

- Ground conditions and access to the work site
  - Immediate ground area is dry and stable to start demo and debris removal
  - Access routes are dry as well
  - Cerrudo agreed that the site was drained and stable enough to begin demo and debris removal
- International Boundary Location (Action Item CBP)
  - Need verification of International Boundary, distance to fence to determine
    - Foundation excavation area
    - Determine Excavation slope 1:1 or Shoring if inadequate distance
  - Access to remove debris south side of fence
  - CBP stated that they would verify boundary
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  - Laydown adjacent to the drainage wash availability
    - Same area the wage grades used to fabricate barriers
    - CBP stated they would verify availability for use
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  - Remaining standing panels need puck locks removed prior to demo
    - Gates with locks 6 total
    - CBP stated they will remove the locks
- As Built drawings of fence and foundation (Action Item CBP or (b) (6))
  - Need foundation details to determine cross sectional area and depth
  - CBP stated that they could photograph the drawings and email to COR

#### Execution of Demolition and Debris Removal:

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  - Mobilize Equipment and personnel (1 day)
  - Demo and debris removal concurrent (4 days)
    - Removal of downed fence sections
    - Cut and remove standing sections

- Move panels to staging point for
    - Inspection
    - Demo and harvest of useable materials
  - Clear debris
    - Soil and debris North Side of Fence
    - Soil and debris South side of Fence
      - “Dependent of Boundary Location”
- Placement of Barriers
  - Barriers have been completed and are on site
  - Placement across the basin and wash perpendicular to the fence is an option
    - CBP agreed with placement plan

Rebase Line Estimates and Schedules: “Cerrudo is working the revisions with an expected completion this evening”

- Cerrudo is developing revised estimates and schedules for the following
  - Option 1, work week consisting of 5 days
    - Remove fabrication of TVB
    - No impact to schedule duration just remove ID line items
  - Option 2, extended hours and work days 6 days a week
    - Increase man hours
    - Decreases duration
    - Increase operation cost
- KBR estimating will compile the changes tonight upon receipt from Cerrudo

Respectfully,

(b) (6)

(b) (6)  
Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)

---

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copies of this message.

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: TCA\_Fence Collapse Bollard thickness  
**Date:** Thursday, August 07, 2014 12:33:35 PM

---

Concur  
Thanks

Sent from my bb-please excuse poor grammar, misspelled or missing words, etc.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, August 07, 2014 12:32 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C) (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** TCA\_Fence Collapse Bollard thickness

(b) (6), (b) (7)(C) (b) (5), (b) (7)(E)  
[Redacted]  
[Redacted]

Thank you,

(b) (6), (b) (7)(C)  
Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C).  
**Sent:** Wednesday, August 06, 2014 11:26 AM  
**To:** (b) (6), (b) (7)(C) (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Fw: Images 3051 (b) (7)(E) Fence Failure Points 1 of 2  
**Importance:** High

(b) (5)  
[Redacted]  
[Redacted]



Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6)  
**Sent:** Wednesday, August 06, 2014 11:00 AM  
**To:** (b) (6), (b) (7)(C).  
**Cc:** (b) (6)  
**Subject:** Images 3051 (b) (7)(E) Fence Failure Points 1 of 2

(b) (6), (b) (7)(C)

I had the work crew verify wall thickness of the failed columns. They confirmed that it appears to be (b) (7)(E) I captured images on the site walk that we conducted on 8-5-2014 of all failure points that were visually available.

- See attached slide presentation, 35 images including tear outs, shears, racking and undermining of wash riprap.

- (b) (5)

- (b) (5)

- (b) (5), (b) (7)(E)

- (b) (5), (b) (7)(E)

- We'll be in the process of unearthing the downed panel sections, more to follow with status updates.

Respectfully,

(b) (6)

(b) (6)  
Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)

---

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: TCA\_Collapsed Fence-Decisions on path forward on estimates and schedule  
**Date:** Thursday, August 07, 2014 11:06:22 AM

---

(b) (6), (b) (7)(C)

Thanks. Today we make the final decision and we press forward.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, August 07, 2014 10:49 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** TCA\_Collapsed Fence-Decisions on path forward on estimates and schedule

Sirs,

I sent these to you in several emails the past few days and wanted to get all the documents in your inbox on one email that I have sent to you for discussion and approvals. Let me know when you want me to set up a call with KBR to provide them there path forward on this activity. It has the changes in removing the TVB and there are two of each.

One is regular schedule and the other is a compressed schedule. I need to give them one of these to proceed with.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C) (b) (6)  
**Subject:** RE: TCA\_Collapsed Fence-Decisions on path forward on estimates and schedule  
**Date:** Thursday, August 07, 2014 10:50:49 AM

---

Set it up asap. Will want to get this decision soonest. Please include all in the email.

Thank you.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, August 07, 2014 10:49 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C) (b) (6)  
**Subject:** TCA\_Collapsed Fence-Decisions on path forward on estimates and schedule

Sirs,

I sent these to you in several emails the past few days and wanted to get all the documents in your inbox on one email that I have sent to you for discussion and approvals. Let me know when you want me to set up a call with KBR to provide them there path forward on this activity. It has the changes in removing the TVB and there are two of each.

One is regular schedule and the other is a compressed schedule. I need to give them one of these to proceed with.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6)  
**Subject:** Re: What??  
**Date:** Friday, August 08, 2014 5:52:40 PM

---

I'm not familiar with this one. (b) (6)  
Thanks

Sent from my bb-please excuse poor grammar, misspelled or missing words, etc.

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 08, 2014 05:41 PM Eastern Standard Time  
**To:** (b) (6) (b) (6), (b) (7)(C)  
**Subject:** Fw: What??

Really?

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 08, 2014 03:58 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: What??

(b) (5) since it was so steep. I believe the distance is right at 500 feet. The cost for the dirt work is right at (b) (5) and the concrete is also (b) (5) We used CTIMR to perform the work in WP 10.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
El Centro Sector

(b) (6), (b) (7)(C)(w)

(b) (6), (b) (7)(C)(cell)

(b) (6), (b) (7)(C)

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----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 08, 2014 12:54 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** What??

(b) (7)(E), Phase 2  
· (b) (5) concrete every other day

Why so much concrete. How are we paying for this....?

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: TCA\_Fence Collapse Bollard thickness  
**Date:** Thursday, August 07, 2014 12:34:43 PM

---

Thank you all.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, August 07, 2014 9:34 AM  
**To:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: TCA\_Fence Collapse Bollard thickness

Ok. (b) (6), (b) (7)(C) you have what you need. Please proceed.

Thanks.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, August 07, 2014 12:34 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: TCA\_Fence Collapse Bollard thickness

Concur  
Thanks

Sent from my bb-please excuse poor grammar, misspelled or missing words, etc.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, August 07, 2014 12:32 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C); (b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** TCA\_Fence Collapse Bollard thickness

(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 11:26 AM

**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)

**Subject:** Fw: Images 3051 (b) (7)(E) Fence Failure Points 1 of 2

**Importance:** High

(b) (5)

Thank You, (b) (6), (b) (7)(C) PM/COR, TI Division Office (b) (6), (b) (7)(C) Mobile (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Sent from my blackberry

---

**From:** (b) (6)

**Sent:** Wednesday, August 06, 2014 11:00 AM

**To:** (b) (6)

**Cc:** (b) (6)

**Subject:** Images 3051 (b) (7)(E) Fence Failure Points 1 of 2

(b) (6), (b) (7)(C)

I had the work crew verify wall thickness of the failed columns. They confirmed that it appears to be (b) (7)(E) I captured images on the site walk that we conducted on 8-5-2014 of all failure points that were visually available.

- See attached slide presentation, 35 images including tear outs, shears, racking and undermining of wash riprap.

- (b) (5)

- (b) (5)

- (b) (5), (b) (7)(E)

- (b) (5), (b) (7)(E)

- We'll be in the process of unearthing the downed panel sections, more to follow with status updates.

Respectfully,

(b) (6)

(b) (6)

Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)

---

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence Collapse Updates  
**Date:** Wednesday, August 13, 2014 7:48:06 AM

---

LOOKING GOOD!

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, August 12, 2014 2:30 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C);  
(b) (6); (b) (6), (b) (7)(C)  
**Subject:** Fw: Fence Collapse Updates

Gents:

Update on (b) (7)(E) Fence.

Next update Thursday.

Regards,

(b) (6), (b) (7)(C)

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, August 12, 2014 11:46 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Fence Collapse Updates

1. Fallen and defective panels have been removed and placed off to the side for dismantling and reconstruction.
2. Reconstruction will involve reusing all serviceable material from downed panels.
3. TVB has been placed in the open area and will be removed to allow work and replaced at the end of the day.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: (b) (7)(E) Secondary Fence Project  
**Date:** Wednesday, January 28, 2015 1:17:38 PM

---

Need to submit a CR. Please work with (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6)  
**Sent:** Wednesday, January 28, 2015 1:16 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** RE: (b) (7)(E) Secondary Fence Project

(b) (6), (b) (7)(C) – This item came up after I left the site with (b) (6), (b) (7)(C) yesterday.

(b) (5)

This activity can be accomplished after the fence is essentially complete to minimize impacts to the published schedule.

(b) (6), PE, CCP, PMP

**LMI**

2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 28, 2015 12:15 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** Fw: (b) (7)(E) Secondary Fence Project

Please explain..

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 28, 2015 12:13 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Project

(b) (6)

(b) (6), (b) (7)(C)

Tucson Sector Facility Manager, Facilities Division  
Border Patrol Facilities and Tactical Infrastructure Program Management Office  
Facilities Management & Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 28, 2015 10:00 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Secondary Fence Project

Who is making the change to the requirements?

---

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 28, 2015 11:58 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Secondary Fence Project

I think it's way too early to push the schedule that far out. They are making very good progress with limited people on the ground. We have (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on site 40 hours a week (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are commuting from Tucson so we lose production to travel time. Starting next week we will have an EO on site 40 hours per week for at least 2 weeks (b) (5), (b) (6)

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

I will be out there for sure on Monday and I will see where we are then. Let me get with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) after that visit and we will give you a much more accurate and achievable schedule.

V/R,

(b) (6), (b) (7)(C)

Tucson Sector Facility Manager, Facilities Division  
Border Patrol Facilities and Tactical Infrastructure Program Management Office  
Facilities Management & Engineering

Office: (b) (6), (b) (7)(C)  
BB: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

From: (b) (6), (b) (7)(C)  
Sent: Wednesday, January 28, 2015 9:22 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: FW: (b) (7)(E) Secondary Fence Project

Gents:

See below. I asked (b) (6), (b) (7)(C) if he has consulted with (b) (6), (b) (7)(C)

(b) (5)

Thoughts??

---

From: (b) (6), (b) (7)(C)  
Sent: Wednesday, January 28, 2015 10:23 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
Subject: (b) (7)(E) Secondary Fence Project

I sat with the lead out at the site yesterday and now that he has over a week of work done he says due to the unknown work force from day-to-day, (b) (5)  
(b) (5)  
(b) (5). I'll work on the updated schedule today and get it in to you and (b) (6), (b) (7)(C) for review and submittal.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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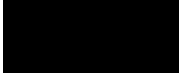
**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
(b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6)  
**Subject:** [EXTERNAL] LMI Monthly Task Order Contract Review  
**Attachments:** [LMI F00191 Monthly Status 090817.xlsx](#)  
[LMI F00440 Monthly Status 090817.xlsx](#)

---

All -

Attached are the spreadsheets for our call scheduled for 9:00 am (Pacific) / 12:00 pm (Eastern) on Friday.

(b) (6), (b) (7)(C)



**LMI Task Order - Work Order Status**  
**Facilities Interim CAX Planning Support**

Contract No. GS00F0026M

Delivery Task Order No. HSBP1016F00191

Contract Amount: \$349,996.95

Period of Performance Start: 07/15/2016

Period of Performance End: 7/15/17

COR: (b)(6);(b)(7)(C)

Work Order (WO) #	Title / Location	WO \$ to Include Travel	Gov't POC (Name and #)	Contractor POC (Name and #)	Date Approved	Percentage Complete	Status / Comments:
1	ELC Calexico BPS Road and Parking Lot Burrowing Owl Survey	(b) (4)	(b)(6);(b)(7)(C)		10/04/16	100%	All work products have been submitted to BPAM. This WO is complete.
2	AMF Riverside Burrowing Owl Survey				10/04/16	100%	All work products have been submitted to BPAM. This WO is complete.
3	RGV MCS Parking Lease Phase 1 ESA and CR Survey				11/07/16	100%	All work products have been submitted to BPAM. This WO is complete.
4	AMF RMY Ponce Pier EA				11/28/16	45%	EA on hold until draft design provided by CBP and USACE. CBP is reviewing 35% design. Workign with CBP to update EA based on delays in review of 35% design. Attending bi-weekly update meetings.
Mod 1	AMF RMY Ponce Pier EA - Change in Project Schedule				04/28/17	0%	Waiting on design info from CBP as noted above.
Mod 2	AMF RMY Ponce Pier EA - Change in Project Schedule				07/18/17		Approved
5	ELC Old El Sector Hdqtrs Disposal Phase 1 ESA				03/07/17	95%	LMI Submitted final Phase I Report and Transaction Screen to CBP on 8/11/17. Awaiting acceptance.
6	AMF Riverside AMOC 8.3 Acre Temporary Parking Area Burrowing Owl Survey				03/09/17	100%	All work products have been submitted to BPAM. This WO is complete.
7	HLT Daaquam FOB Phase I ESA				04/20/17	100%	All work products have been submitted to BPAM. This WO is complete.
8	EPT STN Land Donation Phase I ESA				05/15/17	95%	LMI provided final Phase I Report to CBP on 8/23. LMI awaiting final acceptance of deliverable.
9	AMF RMY Ponce Underwater Arch Survey				07/07/17	75%	LMI submitted report to CBP on 8/28 and received comments on 9/6. LMI and subcontractor will finalize report and deliverables.
10	TCA NGL Soil Sampling				08/15/17	10%	Approved, subcontractor on contract, survey scheduled with CBP. CBP scheduling meeting to discuss coordinating the sampling.
11	ELC CAX Aeration						Cancelled.

\$ 312,926.38

NTE \$ 349,996.95  
NTE Total \$ 349,996.95  
Available \$ 37,070.57

**LMI Task Order - Work Order Status  
Facilities Compliance Support**

Contract No. GS00F0026M  
Delivery Task Order No. HSBP1016F00440  
Contract Amount: \$963,000

Period of Performance Start: 09/26/2016  
Period of Performance End: 9/25/2017  
COR: (b)(6)(b)(7)(C)

Work Order (WO) #	Title / Location	WO \$ to Include Travel	Gov't POC (Name and #)	Contractor POC (Name and #)	Date Approved	Percentage Complete	Status / Comments:
1	PMO Wide SPCC Training	\$	(b) (4)(b)(6);(b)(7)(C)		10/25/16	100%	All work products have been submitted to BPAM. This WO is complete.
Mod 1	PMO Wide SPCC Training - Adobe Connect	\$			03/21/17	100%	All work products have been submitted to BPAM. This WO is complete.
2	DRT Compliance Equipment	\$			10/25/16	100%	All work products have been submitted to BPAM. This WO is complete.
3	DRT Waste Disposal	\$			11/01/16	100%	All work products have been submitted to BPAM. This WO is complete.
Mod 1	DRT Waste Disposal	\$			12/30/16	100%	All work products have been submitted to BPAM. This WO is complete.
4	TCA I-19 Checkpoint (A20313) Spill Waste Disposal	\$			03/27/17	100%	All work products have been submitted to BPAM. This WO is complete.
Mod 1	TCA I-19 Checkpoint (A20313) Spill Waste Disposal	\$			04/28/17	100%	All work products have been submitted to BPAM. This WO is complete.
5	TCA San Miguel FOB (A20156) Spill Cleanup	\$			03/31/17	95%	Subcontractor completed cleanup Tuesday June 13 and will return to pick up soil on 8/15. Testing revealed one contaminant so CBP requested an additional soil test.
Mod 1	TCA San Miguel FOB (A20156) Spill Cleanup	\$			07/21/17	90%	Subcontractor visited site on August 15 and confirmation testing returned negative. Close out letter will be provided within two weeks.
6	SDC Dairy Mart Yard Compound Phase I ESA				04/12/17	100%	All work products have been submitted to BPAM. This WO is complete.
7	SDC CERS Site Maps	\$			04/25/17	100%	All work products have been submitted to BPAM. This WO is complete.
Mod 1	SDC CERS Site Maps - creating sub maps	\$			06/21/17	100%	All work products have been submitted to BPAM. This WO is complete.
8	YUM Intel Unit Smoke Restoration	\$			05/10/17	100%	All work products have been submitted to BPAM. This WO is complete.
9	Compliance Equipment	\$			06/02/17	90%	99% of items have been delivered to facilities in the U.S. For the facilities in Puerto Rico and the Virgin Islands 60% shipped 20% delivered.
Mod 1	Environmental Compliance Equipment	\$			08/17/17	90%	All items have shipped to Tucson sector.
Mod 2	Environmental Compliance Equipment				Lisa Watts		LMI submitted cost estimate on 8/24 (b)(4), (b)(5) - Awaiting approval decision from CBP.
10	PMO-Sustainability Training	\$			06/02/17	50%	Training content developed and approved. Trainings conducted/scheduled on September 6 10 and 14. LMI will provide recorded training attendance summary and certificates following all of the trainings. 60 attendees registered to date.
11	SDC IMB Mold Remediation	\$			06/30/17	90%	Mold remediation and all demo complete. Roof repaired as separate contract. Masonry grout repairs completed last week. Drywall installed this week (Sept. 8). Work remaining is: tape texture and paint. Closeout letter will be provided to CBP upon completion (completion by Sept. 20).
12	AMF GFN Grand Forks AFB Hanger 600 Asbestos Abatement						LMI submitted cost estimate on 8/29 (b)(4), (b)(5) - awaiting approval decision from CBP.
13	TCA CAG VMF Fuel Secondary Containment						LMI submitted cost estimate on 8/22 (b)(4), (b)(5) - awaiting approval decision from CBP.
14	SDC IB Checkpoint Chlorine Analyzer						8/30 - Cancelled
15	ELC CAX Aeration						8/15 - Req cost est; 8/15 - rec'd cost est (b)(4), (b)(5) pending receipt of other work orders
		\$					

NTE \$ 963 000.00

NTE Total \$ 963 000.00

Available \$ 244 659.24

**From:** [Microsoft Outlook](#) on behalf of (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Meeting Forward Notification: (b) (7)(E) POAM presentation to Leadership

---

Your meeting was forwarded

(b) (6), (b) (7)(C) <mailto:(b) (6), (b) (7)(C)> has forwarded your meeting request to additional recipients.

Meeting  
(b) (7)(E) POAM presentation to Leadership

Meeting Time  
Tuesday, May 19, 2015 2:00 PM-3:00 PM.

Recipients  
(b) (6) <mailto:(b) (6)>

All times listed are in the following time zone: (UTC-05:00) Eastern Time (US & Canada)

---

Sent by Microsoft Exchange Server 2010



**From:** [Microsoft Outlook](#) on behalf of (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Meeting Forward Notification: Schedule Review: Anapra Fence Replacement..

---

Your meeting was forwarded

(b) (6), (b) (7)(C) <mailto:(b) (6), (b) (7)(C)> has forwarded your meeting request to additional recipients.

Meeting  
Schedule Review: Anapra Fence Replacement..

Meeting Time  
Wednesday, May 06, 2015 2:00 PM-3:00 PM.

Recipients  
(b) (6) <mailto:(b) (6)>

All times listed are in the following time zone: (UTC-05:00) Eastern Time (US & Canada)

---

Sent by Microsoft Exchange Server 2010

**From:** [Microsoft Outlook](#) on behalf of (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Meeting Forward Notification: OTIA MARCH PMR

---

Your meeting was forwarded

(b) (6), (b) (7)(C) <mailto:(b) (6), (b) (7)(C)> has forwarded your meeting request to additional recipients.

Meeting  
OTIA MARCH PMR

Meeting Time  
Monday, April 06, 2015 1:00 PM-3:00 PM.

Recipients  
(b) (6) <mailto:(b) (6)>

All times listed are in the following time zone: (UTC-05:00) Eastern Time (US & Canada)

---

Sent by Microsoft Exchange Server 2010

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - (b) (6) - Apr 3  
**Date:** Thursday, April 03, 2014 1:58:29 PM

---

I don't understand the question. Most of my work this week was in TCA in site visits with KBR and subcontractors to view locations identified in the work plan, discuss alternatives for remediation and develop estimates of costs for the 60-day work plan. The last bullet was for two projects in YUM for roadway construction to be performed by JTF-N in the future.

Next week there is a final walk through in ELC for the second deployment of military construction for Phase B of the (b) (7)(E) Road. There is a site visit planned for YUM in two weeks for the warranty inspection of the new fence section constructed at Andrade after the fence collapsed. We spoke about this site visit to YUM for the warranty inspection and decided that (b) (6), (b) (7)(C) could handle that since there was no other reason for me to be in YUM that week.

There was a final site walk performed at the SDC (b) (7)(E) Road on Friday March 28. That was led by USACE and I did not attend. I received pictures and all looks OK. I sent (b) (6), (b) (7)(C) a separate message indicating that I thought all looked OK and that I was hoping to visit the site next week while in SDC.

(b) (6), PE, CCE, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) P  
(b) (6) Cell

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, April 03, 2014 1:48 PM  
**To:** (b) (6), (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - (b) (6) - Apr 3

(b) (6)

I thought that construction was completed and a final walk through took place on 3/28/14.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Division Director, RE and ENV Services Division  
Acting Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6)

**Sent:** Thursday, April 03, 2014 1:35 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Weekly Report - (b) (6) - Apr 3

I was on sick leave Friday.

1. Hot Issues – the issues I’m tracking include:

- (b) (7)(E) Road Project by ECSO
- (b) (7)(E) Road Improvements Project by military
- (b) (7)(E) Road Project by military
- UESC Projects
- (b) (7)(E)

2. Major Efforts

- I prepared for my trip to TCA by reviewing work plans and old documents pertaining to (b) (7)(E) and (b) (7)(E)
- I attended site visits to (b) (7)(E) and (b) (7)(E) Station AORs to provide definition to work requirements identified in the WA 2 60-day work plan. I worked with KBR and Cerrudo staff to evaluate alternatives for addressing the requirements identified in the work plan.
- I prepared PRD level estimate of costs for work in SDC.
- I coordinated with USACE designers for two road projects in YUM that are in design.

3. Good News

4. Concerns

5. Deliverables

(b) (6), PE, CCE, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) P  
(b) (6) Cell

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**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - (b) (6) - Apr 3  
**Date:** Thursday, April 03, 2014 1:35:09 PM

---

(b) (6)

1. Hot Issues – the issues I’m tracking include:

- (b) (7)(E) Road Project by ECSO
- (b) (7)(E) Road Improvements Project by military
- (b) (7)(E) Road Project by military
- UESC Projects
- (b) (7)(E)

2. Major Efforts

- I prepared for my trip to TCA by reviewing work plans and old documents pertaining to (b) (7)(E) and (b) (7)(E)
- I attended site visits to (b) (7)(E) and (b) (7)(E) Station AORs to provide definition to work requirements identified in the WA 2 60-day work plan. I worked with KBR and Cerrudo staff to evaluate alternatives for addressing the requirements identified in the work plan.
- I prepared PRD level estimate of costs for work in SDC.
- I coordinated with USACE designers for two road projects in YUM that are in design.

3. Good News

4. Concerns

5. Deliverables

(b) (6), PE, CCE, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) P  
(b) (6) Cell

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**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - (b) (6) - May 16  
**Date:** Thursday, May 16, 2013 2:38:50 PM

---

1. Hot Issues – the issues I’m tracking include:

- (b) (7)(E) Road Project by SDC WG
- (b) (7)(E) Road Improvements Project by military
- (b) (7)(E) Road Improvements Project by military
- (b) (7)(E) Road Project by military
- (b) (7)(E) Road Improvements
- (b) (7)(E)

2. Major Efforts

- I worked with (b) (6), (b) (7)(C) to refine the estimate of costs for the M&R work in TCA.
- I began the high level review of the consolidated M&R cost estimates to maintain the total inventory of TI in preparation of review meeting with (b) (6), (b) (7)(C) (date TBD).
- I prepared comments and participated in the review conference for the 60% design submittal of the (b) (7)(E) Road Project.
- I performed research to prepare the next gap filler contract for YUM. I will be preparing the SOW and IGCE for this effort in YUM.
- (b) (6), (b) (7)(C) and I met numerous times throughout the week to discuss the most cost effective approach to maintaining aggregate roadways.
- I participated in routine conference calls and staff meetings.

3. Good News

4. Concerns

5. Deliverables

(b) (6), PE, CCE, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) P

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Gates  
**Date:** Tuesday, May 14, 2013 3:00:29 PM

---

(b) (6), (b) (7)(C)

Let's make it simple...

(b) (5), (b) (7)(E)

What do you think?

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, May 14, 2013 7:08 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Gates

(b) (6), (b) (7)(C)

(b) (5)

Please let me know if you agree. Attached is response, FYI.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (5)

. Please let me know if you need more detail and I can provide it.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)



**Sent:** Friday, May 10, 2013 8:23 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) Gates

I was talking about any or all of the (b) (7)(E) gates.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, May 09, 2013 8:01 AM

**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) Gates

Were you talking about (b) (7)(E) ?

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, May 09, 2013 8:58 AM

**To:** (b) (6), (b) (7)(C)

**Subject:** O-4 Gates

(b) (6), (b) (7)(C) (b) (5), (b) (7)(E)

can't find the email. Can you re-send it? Thanks.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities

Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Fence  
**Date:** Friday, May 17, 2013 8:18:23 AM

---

Good idea.

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, May 17, 2013 8:18 AM  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: Fence

Planning to do the mro brief next friday (I believe), maybe we could do it at that time Thanks

Sent from my bb-please excuse poor grammar, misspelled or missing words, etc.

----- Original Message -----

**From:** (b) (6)  
**Sent:** Friday, May 17, 2013 08:11 AM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence

(b) (6), (b) (7)(C)

Can you look at (b) (6), (b) (7) and (b) (6), (b) (7) calendar and set something up for us all?

(b) (6), PE, CCE, PMP

2000 Corporate Ridge  
McLean, VA 22102-7805  
(b) (6) P

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-----Original Message-----

**From:** (b) (6), (b) (7)(C)

Sent: Friday, May 17, 2013 8:10 AM

To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: Fence

Yes. Morning is better. I'll be out from 12pm to 3pm...

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6)  
Sent: Friday, May 17, 2013 8:09 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: Fence

I'm going to be downtown on Monday - can we find a time for everyone to get together then?

(b) (6), PE, CCE, PMP

2000 Corporate Ridge  
McLean, VA 22102-7805  
(b) (6) P

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-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Friday, May 17, 2013 6:05 AM  
To: (b) (6), (b) (7)(C); (b) (6)  
Cc: (b) (6), (b) (7)(C)  
Subject: Fw: Fence

Let's chat. Thanks.

----- Original Message -----

From: (b) (6), (b) (7)(C)  
Sent: Thursday, May 16, 2013 05:31 PM  
To: (b) (6), (b) (7)(C); (b) (6)  
Subject: Fw: Fence

Fysa

----- Original Message -----

From: BORKOWSKI, MARK S  
Sent: Monday, May 06, 2013 10:44 AM Eastern Standard Time  
To: MCALEENAN, KEVIN K.  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: Fence

(b) (5)

(b) (5)

(b) (5)

v/r,  
Mark

-----Original Message-----

From: MCALEENAN, KEVIN K.  
Sent: Sunday, May 05, 2013 9:52 PM  
To: BORKOWSKI, MARK S  
Subject: Fence

Hi Mark,

(b) (5)  
KM



Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, May 09, 2013 2:57 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** weekly

(b) (6), (b) (7)(C) Here is my weekly report. Everything in Red reflects change/updates.

Hot Issues:

None

2. Major Efforts:

- a. (b) (7)(E) Bridge: Obtained signed License agreement from (b) (7)(E). All cleanups have been completed and culverts relocated to Eagle Pass South. Working with City to obtain a permanent easement to construct a new crossing. Scheduled meeting is 7/27/12. Conducted site visit with (b) (6), (b) (7)(C) for Env. Assessment needed for re-construction efforts and schedule meeting with RE in DC next week to discuss time-line. RE/Env due by 12/31/12. Need Engineering /PRD development. I will be reaching out to (b) (6), (b) (7)(C) for assistance. Held discussion with (b) (6), (b) (7)(C) on 9/19/12 for the development of PRD and Engineering efforts needed and set date for completion. Held discussions with (b) (6), (b) (7)(C) on Weds. October 17th and working with PMO to complete PRD request and obtain funding for engineering design. Target date for new construction is early February. Telecom scheduled with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on Monday Oct 29<sup>th</sup>. Held telecom on 11/19 to discuss path forward and wrap up PRD requirements. Development is in final stages. Designs are currently under review. Held a telecom with all parties on 12/18/12 to discuss final PDR. Made modifications and is under Tech review and awaiting signatures. Received sector concurrence on 1/7/13. Currently awaiting all signatures pending legal review (b) (5)

Scheduled Telecom for Friday 3/08/13. Re-wording PRD to reflect correct verbiage and re-route for approval and execution has been completed and re-submitted for funding approval on 3/26/13. Awaiting funding confirmation to proceed with modification to existing drawings since 3/26/13.

- b. Submitted designs for (b) (7)(E) boat Ramps to (b) (6), (b) (7)(C)
- c. Submitted request for Waterway permits to RE-(b) (6), (b) (7)(C) for (b) (7)(E) boat Ramps
- d. (b) (7)(E) stations have new requirements being assessed by BBT sector prior to vetting to OBP. Continue to assist BP personnel in how to properly write CTIMR request. BBT creating a new submittal on roads to OBP. Confirmed with sector CTIMR Area 3 Kick-off date 4/3 to 4/4/13. Discussed all aspects on CTIMR effect to M&R in BBT sector with TI Coordinator and A-Chief on 3/27/13. Conducted Site visit at L-1 5/02/13 with CTIMR Area 3 contractor.
- e. Big Bend Sector- held meeting with new BBT chief ((b) (6), (b) (7)(C)) on 4/30/13. Provided an update on CTIMR and necessary protocols to develop requirements.
- f. Big Bend National Park- Conducted Site visits on 5/03/13 with CTIMR Area 3 contractor and conducted road inspections. **Currently working Environmental and inner park IAA modifications to utilize CTIMR for future M&R roads located within the BBNP.**
- g. El Paso- covered 3/18 to 3/22/13. Site visit conducted at (b) (7)(E) inbound gate, (b) (6), (b) (7)(C) gate & (b) (6), (b) (7)(C) Gate. Cerrudo Services has sub-contracted gate modifications and is currently being monitored by (b) (6), (b) (7)(C) to assure Engineering Compliance.
- h. **Status of WA3 contractor deliverables:**

- Safety Plan: received on 5/03/13, Under review for acceptance
- Conducting daily tag up meetings
- Conducted meeting with DJI/UCC on 4/29/13 to discuss GWP and deliverables due from contractor: Safety Plan, set WP dates for the quarters & CWP#1 due date.
- Assisted DJI/UCC with inputting breach data into the system properly, due to WMS not allowing proper input of lat. /long.
- Working annual requirement cost against annual budget for CTIMR Area 3
- Requested CO approval of all E-verify/criminal background checks
- Provided CS with examples of certification letter for E-verify criminal checks and spreadsheet for inventory purchased: office equipment or any approved purchased.
- Completed approval for 80 breaches

### 3. Good News stories/Accomplishments:

- Primus is providing quality service for Del Rio Sector and they continue to improve daily

- All DRT work requirements are on or ahead of schedule for CWP#3
  - Continue to meet deadlines and schedules under CTIMR for Del Rio sector:
  - Continue to provide leadership and direction to Area 4 Pm's on CTIMR and requirements. Assumed Team Lead Status for Burn rate WA 4.
  - (b) (6), (b) (7)(C) has been very pro-active in achieving goals.
  - WG's actively engaged in all work requirements- currently gathering requirements from all stations within DRT, monitoring WG leave request & schedules, developing WG weekly work schedules, monitoring WG quality of work & proper machine maintenance, current task include repairs to operational roads. Verifying that BP has fully signed agreements with landowners and MFR's are in place prior to executing work with WG personnel. Wage Grade is completing 13 miles of roads/week and approximately 5miles of vegetation/week.
- CTIMR Area 3 contractor is fully engaged and continue to execute fence breach repairs since 4/19/13. Transition has been smooth without any gaps in service

4. Co

(b) (5), (b) (6)



(b) (5)

5. Deliverables:

- a. Continue to provide guidance when necessary to assist RGV in task description development and completing roads repair via chemical and identifying mechanical direction on remaining roads M&R. Ongoing
- b. Participate in all CTIMR daily tag up meetings for Area 3 & 4.
- c. Completed work schedules for WG personnel for 5/13 to 5/17/13 WP's.
- d. WG- continues to complete 13 miles of road repairs and mowed 6 acres of brush and cane along operational roads.
- e. Completed and submitted SSEB weekly update
- f. Continue to compile data, review plans and participate in all telecom's to set expectations and deliverables for CTIMR WA-3.
- g. Completed all WMS updates for CTIMR Area DRT
- h. Completed WMS deliverables for Work Area 3-approved all work request: total= 80 entries.
- i. Completed final inspections with CTIMR contractor on the following: M-1 Brush Clearing, (b) (7)(E), Bolt Replacement on P225 in DRT, gate maintenance in DRT, Vegetation M&R in DRT, 7.5 miles FC-3 roads @ (b) (7)(E).
- j. Completed all prioritization of DRT CTIMR task thru 12/31/13

Respectfully,

(b) (6), (b) (7)(C)

Program Manager / COR III

Del Rio & Big Bend Sectors

DHS/CBP

FM&E BPFTI-Tactical Infrastructure

Cell: (b) (6), (b) (7)(C)

Desk: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Additional information for (b) (6), (b) (7)(C) of possible future impact to facility construction.  
**Date:** Thursday, January 02, 2014 1:37:27 PM

---

Thanks.

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 02, 2014 1:37 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Additional information for (b) (6), (b) (7)(C) of possible future impact to facility construction.

I've reviewed this comparing it to the last laydown I have (which is over 1 year old) and there is one primary and one alternate site with potential impacts. I'll ask (b) (6), (b) (7)(C) for latest laydown and compare those sites.

(b) (6), (b) (7)(C), PMP  
CTR-LMI  
BPFTI PMO  
OF: (b) (6), (b) (7)(C)  
BB: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, December 24, 2013 8:31 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Additional information for (b) (6), (b) (7)(C) of possible future impact to facility construction.

Thanks (b) (6), (b) (7)(C) has been managing the current effort. This is a good step forward - we were discussing on how best to engage "others" to allow for HQ visibility and develop roles/responsibilities with OIT and OBP.

(b) (6), (b) (7)(C) - please respond in this letter format for (b) (7)(E) impacts and TMRP roles/risks associated and discuss with sector prior to distribution.

This will help define our TMRP path forward.

(b) (6), (b) (7)(C)

Program Manager Lead TMRP  
BPFTI PMO

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, December 24, 2013 05:08 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: Additional information for (b) (6), (b) (7)(C) of possible future impact to facility construction.

Gents:

FYI...

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, December 23, 2013 4:10 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: Additional information for (b) (6), (b) (7)(C) of possible future impact to facility construction.

FYSA – The attachment speaks to the PF225 fence and (b) (7)(E) cameras.

This may/may not apply to your area. I am not certain, and as such forwarded to folks whom I believe have a need to know.

(b) (6), (b) (7)(C) | **US Border Patrol | Program Manager | OBP Facilities |**  
 (b) (6), (b) (7)(C) |  (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, December 23, 2013 4:00 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** Additional information for (b) (6), (b) (7)(C) of possible future impact to facility construction.

Please forward as appropriate.

(b) (6), (b) (7)(C)

**Assistant Chief Patrol Agent**  
**Strategic Planning & Coordination Department**  
**Operational Programs Division**

Rio Grande Valley Sector Headquarters  
4400 South Expressway 281  
Edinburg, Texas 78542

(b) (6), (b) (7)(C) office

(b) (6), (b) (7)(C) cell

(b) (6), (b) (7)(C)

*“What counts in life is not the mere fact that we have lived. It is what difference we have made to the lives of others that will determine the significance of the life we lead.”*

**~Nelson Mandela (born 1918);  
Former President Of South Africa~**

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report for 07-25-13  
**Date:** Monday, July 29, 2013 11:05:19 AM

---

I was aware of the big picture but did not know about the difficulties due to the construction.

(b) (6), PE, CCE, PMP



**2000 Corporate Ridge  
McLean, VA 22102-7805**

(b) (6) P

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 29, 2013 10:23 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** FW: Weekly Report for 07-25-13

Where you all aware??

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 29, 2013 10:20 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: Weekly Report for 07-25-13

(b) (6), (b) (7)(C)

Of course Sir I can clarify.

Due to the Mall construction our lighting system has no power. Temp power is being installed today via generator (on the construction company's dime). During the construction underground utilities have been re-aligned so we have had southside activity, the southside has been jumping the fence during night hours, excavating up our TI Lighting utilities and stealing the copper wire. This has happened several times during this Mall project so we (CBP, (b) (6) have been (b) (5) and (b) (5). Preventative maintenance from theft. We

engaged the BP to help with increasing presence to deter the southside.

As soon as power is connected (today) we shouldn't have any more theft of the lines during night operations; the lines will now be hot!

Respectfully,

(b) (6), (b) (7)(C)

Program Manager TI M/R  
Program Management Office  
Yuma and El Centro Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 29, 2013 06:25 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report for 07-25-13

Can I get a little clarification on lighting repair?

It is Cerrudo that is doing the work and what is the outcome?

Also, how is this impacted by the World Mall that is to go in that area??

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, July 25, 2013 6:32 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Weekly Report for 07-25-13

(b) (6), (b) (7)(C)

As requested:

*Respectfully,*

(b) (6), (b) (7)(C)

*Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma & El Centro Sectors*

*Office:* (b) (6), (b) (7)(C)

*Cell:* (b) (6), (b) (7)(C)

*(b) (6), (b) (7)(C)*

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E) Fence Closure Site Visit  
**Date:** Thursday, August 08, 2013 3:55:18 PM

---

(b) (6), (b) (7)

We are scheduling a site visit for this project for 8 am on Tuesday, 27 August. Right now, (b) (6), (b) (7) and I plan to arrive in McAllen on Monday, 26 Aug on AA1781 at 2:15 pm. I believe (b) (6), (b) (7) is planning to leave McAllen on Tuesday on the 2:55 pm flight.

He wants to see some other things during the time between the site visit and when he needs to be at the airport, and there are some options including (b) (7)(E) MILCON road which will be complete the week before, (b) (7)(E) gates which have been a continuing issue, (b) (7)(E) river road, and/or some of the accepted Gates.

Please let me know what your plans are so I can be sure to be available, if needed, if you plan to stay longer.

(b) (6)

(b) (6), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities

Management and Engineering

Office: (b) (6)

Mobile: (b) (6)

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(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



(b) (7)(E)

(b) (6)

Engineer  
Granite  
Arizona Region

On Jul 6, 2013, at 8:29 PM, "(b) (6)" > wrote:

Gentle (b) (7)(E)

Please submit one ASAP.

Thanks (b) (6), (b) (7)(C)

-----  
Message sent via my BlackBerry Wireless Device

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Saturday, July 06, 2013 03:35 PM Central Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Fw: Fence blow out in (b) (7)(E) area wash.

(b) (7)(E)

(b) (6), (b) (7)(C) Program Manager/COR, O&M Division Office: (b) (6), (b) (7)(C) Mobile (b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Saturday, July 06, 2013 01:45 PM Eastern Standard Time

**To:** (b) (6), (b) (7)(C)

**Subject:** Fence blow out in (b) (7)(E) area wash.

(b) (6), (b) (7)(C)

(b) (7)(E)

Thanks, (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, July 05, 2013 08:27 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Fw: Wash check.

(b) (6), (b) (7)(C),

Here are pics of damage that was caused today due to heavy rain.

(b) (7)(E)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, July 05, 2013 07:22 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Wash check.

Sir, (b) (7)(E)

, please let me know if you need anything else.

(b) (6), (b) (7)(C)

Supervisory Border Patrol Agent

(b) (7)(E) Station

(b) (7)(E) Arizona

(o) (b) (6), (b) (7)(C)

(m) (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Proposed Itinerary, 27 Aug, RGV  
**Date:** Friday, August 23, 2013 10:29:50 AM

---

Perfect! Thank you.

(b) (6), (b) (7)(C) please note that I would like to meet with (b) (6), (b) (7)(C) at 7:30am when he arrives for about 45 minutes.

Thank you.

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6)  
**Sent:** Friday, August 23, 2013 10:20 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Proposed Itinerary, 27 Aug, RGV

(b) (6), (b) (7)(C)

Here is a proposed itinerary:

0700 hrs – (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C) meet with WG employees at Sector

0900 hrs – FM&E and BP meet with IBWC & Irrigation District at (b) (7)(E) Station to develop new fence alignment & gate locations for PRD.

1000 hrs – Leave (b) (7)(E) for (b) (7)(E) Bridge

1030 hrs – Meet USACE at (b) (7)(E) Bridge and discuss grate maintenance and existing grate raising system. Also, discuss drag road maintenance on roads N & S of fence line in (b) (7)(E) (b) (7)(E)

1130 hrs – Lunch somewhere (I heard that all the Whataburgers closed in RGV, but that may just be a rumor)

1230 hrs – Visit (b) (7)(E) to discuss planning approach to (b) (7)(C) RGV boat ramps

1330 hrs – Visit a location with hardened camera boxes

1430 hrs – Meet at Sector w/ (b) (6), (b) (6), (b) (7)(C) to discuss the transition of Gates to training/operation and M&R

(b) (6), (b) (6), (b) (7)(C) will have a rental, as well (b) (6), (b) (7)(C) I'll be floating between vehicles as needed.

(b) (6), (b) (7)(C) will need to leave at some point to catch his 2:55 pm plane

The above times are WAGs and not overly precise.

Please let me know if anyone has comments or changes I need to make.

**(b) (6)**

**(b) (6)**, PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities  
Management and Engineering

Office: **(b) (6)**

Mobile: **(b) (6)**

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Proposed Itinerary, 27 Aug, RGV  
**Date:** Friday, August 23, 2013 11:58:52 AM

---

Looks good.  
Thanks

Sent from my bb-please excuse poor grammar, misspelled or missing words, etc.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 23, 2013 10:20 AM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Proposed Itinerary, 27 Aug, RGV

(b) (6), (b) (7)(C)

Here is a proposed itinerary:

0700 hrs – (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C) meet with WG employees at Sector

0900 hrs – FM&E and BP meet with IBWC & Irrigation District at (b) (7)(E) Station to develop new fence alignment & gate locations for PRD.

1000 hrs – Leave Penitas for (b) (7)(E) Bridge

1030 hrs – Meet USACE at (b) (7)(E) Bridge and discuss grate maintenance and existing grate raising system. Also, discuss drag road maintenance on roads N & S of fence line in (b) (7)(E) )

1130 hrs – Lunch somewhere (I heard that all the Whataburgers closed in RGV, but that may just be a rumor)

1230 hrs – Visit (b) (7)(E) to discuss planning approach to (b) (7)(C) RGV boat ramps

1330 hrs – Visit a location with hardened camera boxes

1430 hrs – Meet at Sector w/ (b) (6), (b) (7)(C) / (b) (6), (b) (7)(C) to discuss the transition of Gates to training/operation and M&R

(b) (6), (b) (7)(C) will have a rental, as well (b) (6), (b) (7)(C) I'll be floating between vehicles as needed.

(b) (6), (b) (7)(C) will need to leave at some point to catch his 2:55 pm plane

The above times are WAGs and not overly precise.

Please let me know if anyone has comments or changes I need to make.

(b) (6)

(b) (6), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities  
Management and Engineering

Office: (b) (6)

Mobile: (b) (6)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: ENABLE Yuma Lights PRD\_Additional Information  
**Date:** Thursday, June 27, 2013 2:51:40 PM  
**Attachments:** [LightingStudy.pdf](#)  
[LED\\_maintenance\\_062513.pdf](#)  
**Importance:** High

---

(b) (6), (b) (7)(C) – FYI attached is the information which was sent on Tuesday to (b) (6), (b) (7)(C) of which I have not received any questions or comments about.

(b) (6), (b) (7)(C), PMP, LEED AP  
Program Manager Lead for TMRP  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering  
(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (bberry)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, June 25, 2013 1:25 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: ENABLE Yuma Lights PRD\_Additional Information  
**Importance:** High

(b) (6), (b) (7)(C) – attached is a study from Dept VA regarding our proposed application for a LED retrofit at the Border Lighting YUM AOR.

After reading this study, my conclusions are the in line with Dept VA as noted below;

- Exterior LED luminaires are currently suited for parking lots and garages, and exterior egress lighting.

### **6.1 Life Cycle Performance**

The life cycle analysis shows that the comparison between LED and conventional lighting systems is most sensitive to the differences in first cost between systems, and least sensitive to the cost of energy. In between is the cost of maintenance; and it is to be noted that the labor costs of maintenance outweigh the material cost of replacement lamps, ballasts, or LED modules.

Also – attached is a maintenance cost comparison over a 100,000 life of typical light fixtures and LED fixture (Versa 2 – pictured below).

the attached LED maintenance savings chart displays maintenance savings from;

1. No longer required to change individual lamps
2. No longer required to change out ballast due to LED technology
3. Extended lamp life due to LED technology

(b) (6), (b) (7)(C), PMP, LEED AP  
Program Manager Lead for TMRP  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C) (bberry)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, June 24, 2013 4:30 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: ENABLE Yuma Lights PRD\_Additional Information

10-4 standing by

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, June 24, 2013 07:33 AM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: ENABLE Yuma Lights PRD\_Additional Information

(b) (6), (b) (7)(C)

Actual costs for repairs was (b) (4) from contract award of 30 Apr 2012 to today under CTIMR. I don't have a breakdown on the light repairs out of these numbers, but (b) (5) contacted the manufacturer of the LED lights and have some replacement and installation costs.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, June 18, 2013 9:58 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: ENABLE Yuma Lights PRD\_Additional Information

(b) (6), (b) (7)(C)

That is good info for LEDs. Have you been able to obtain any general M&R cost info for comparison of the potential systems that could be installed?

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 13, 2013 12:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** ENABLE Yuma Lights PRD\_Additional Information  
**Importance:** High

(b) (6), (b) (7)(C)

As discussed, I reached back to (b) (6), (b) (7)(C) to assist in addressing your concerns in order to obtain Chief's signature on the attached PRD.

Attached is an Energy Saving Lighting Demo & Upgrade Proposal that even assisted me in understanding the topic to a fuller extent.

Below are some key points:

- On the evening of May 8<sup>th</sup>, 2012, representatives from (b)(3) (b)(3) conducted a night-time lighting demonstration along the Nogales, AZ. border fence, to show to the local border agents the performance difference between the existing 1,000 watt metal halide light fixtures versus the new 380 watt LED retrofit kits.
- LED's have an 80,000 hour+ life rating, they will last at least 18 years (at (b)(7)(E) on per day) thereby eliminating the need for regular bulb and ballast change-outs.
- Durability: (b) (4), (b) (3)

).

(b) (7)(E)

The entire study contain 8 pages of information on the LED lights vs. the current lights being used on the border. While this may not be the exact proposal we will obtain and implement at Yuma, it is an assumption that the new lighting will be similar.

Please let me know if this assists with the Chief's concerns. I am available to discuss as needed.



Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP

Program Manager Lead for Projects and Milcon

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

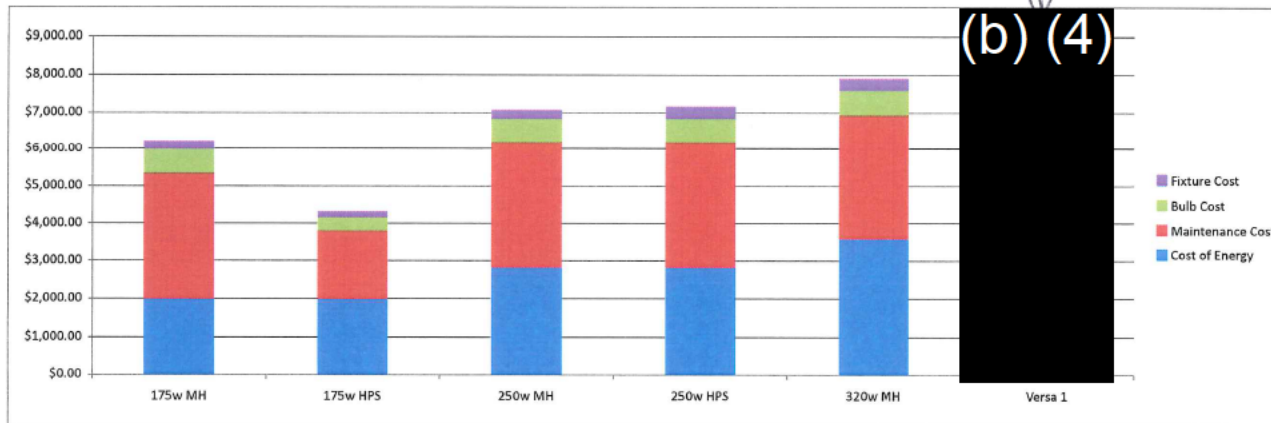
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

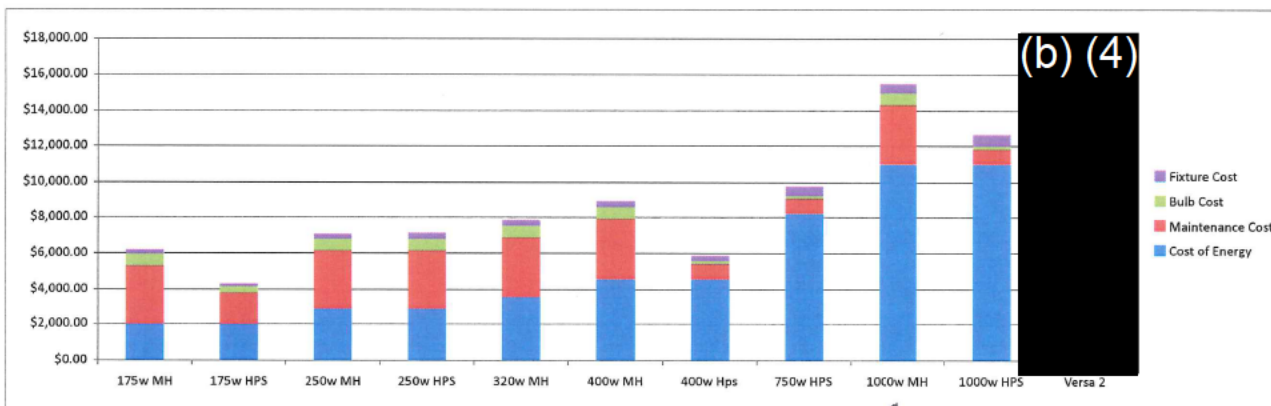
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Cost Analysis of Hybra LED versus Conventional Fixture over 100000 Life

	175w MH	175w HPS	250w MH	250w HPS	320w MH	Versa 1
Cost of Energy	\$2,000.00	\$2,000.00	\$2,850.00	\$2,850.00	\$3,600.00	(b) (4)
Maintenance Cost	\$3,333.33	\$1,818.18	\$3,333.33	\$3,333.33	\$3,333.33	(b) (4)
Bulb Cost	\$650.00	\$354.55	\$650.00	\$650.00	\$650.00	(b) (4)
Fixture Cost	\$240.00	\$150.00	\$250.00	\$325.00	\$310.00	(b) (4)
Total Cost	\$6,223.33	\$4,322.73	\$7,083.33	\$7,158.33	\$7,893.33	(b) (4)



	175w MH	175w HPS	250w MH	250w HPS	320w MH	400w MH	400w Hps	750w HPS	1000w MH	1000w HPS	Versa 2
Cost of Energy	\$2,000.00	\$2,000.00	\$2,850.00	\$2,850.00	\$3,600.00	\$4,600.00	\$4,600.00	\$8,250.00	\$11,000.00	\$11,000.00	(b) (4)
Maintenance Cost	\$3,333.33	\$1,818.18	\$3,333.33	\$3,333.33	\$3,333.33	\$3,333.33	\$833.33	\$833.33	\$3,333.33	\$833.33	(b) (4)
Bulb Cost	\$650.00	\$354.55	\$650.00	\$650.00	\$650.00	\$650.00	\$162.50	\$162.50	\$650.00	\$162.50	(b) (4)
Fixture Cost	\$240.00	\$150.00	\$250.00	\$325.00	\$310.00	\$360.00	\$285.00	\$510.00	\$515.00	\$639.00	(b) (4)
Total Cost	\$6,223.33	\$4,322.73	\$7,083.33	\$7,158.33	\$7,893.33	\$8,943.33	\$5,880.83	\$9,755.83	\$15,498.33	\$12,634.83	(b) (4)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (6) Gate Opening vs. (b) (7)(E) Gate  
**Date:** Friday, August 30, 2013 7:57:56 PM

---

All good. Decision stands. Stay the course.

Thanks. Good meeting and good effort to keep consistent.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 30, 2013 04:11 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (6) Gate Opening vs. (b) (7)(E) Gate

Sounds good. Thanks for responding.

(b) (5)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 30, 2013 4:04 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (6) Gate Opening vs. (b) (7)(E) Gate

I'm ok deleting the closure from weston's work and having ctimr do it once all issues have been resolved

Thanks

Sent from my bb-please excuse poor grammar, misspelled or missing words, etc.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 30, 2013 03:50 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b) (6) Gate Opening vs. (b) (7)(E) Gate

(b) (6), (b) (7)(C)

(b) (5), (b) (6)

(b) (5), (b) (6)

Also, (b) (6), (b) (7) just sent me a note that he spoke to (b) (6), and he does not want his ramp closed until the issues he's identified have been resolved. (b) (6), (b) (7) is standing by and hasn't advised Weston yet.

Please call ASAP if possible.

(b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 30, 2013 3:03 PM  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** (b) (6) Gate Opening vs. (b) (7)(E) Gate

(b) (6), (b) (7)(C),

Here is the takeaway from our call:

1. (b) (6), (b) (7) will notify (b) (6), (b) (7)(C) that we plan to delete the (b) (6) Gate Opening closure from their contract, and will negotiate a credit. This will prevent delays to Weston. USACE, BPFTI, OCC and Brownsville Station concurred in this action.
2. Continuing discussions will be held with (b) (6)
  - a. (b) (6), (b) (7) will report on the response from the (b) (6) attorney when he responds.
  - b. (b) (6), (b) (7) will talk to (b) (6) and schedule a meeting with (b) (6) & (b) (6) maybe Tuesday, to review his issues and identify possible resolutions.
3. RE will advise if we have the rights to allow (b) (6) to travel up (b) (7)(E) ramp, and along the IBWC levee, using the bypass road to get under the (b) (7)(E) bridge.
4. (b) (6), (b) (7)(C) will discuss with ECSO RE how normally approaches TXDOT for a driveway permit.
5. (b) (5), (b) (6)

Depending on the results of (b) (6), (b) (7) & (b) (6) discussions with (b) (6), we will generate other actions to satisfy valid concerns of (b) (6).

Please let me know if I missed anything.

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP  
Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities  
Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: ENABLE Yuma Lights PRD\_Additional Information  
**Date:** Tuesday, July 09, 2013 10:07:58 AM  
**Attachments:** [LightingStudy.pdf](#)  
[LED\\_maintenance\\_062513.pdf](#)  
[BorderPatrolStudy.docx](#)

---

FYI....

(b) (6), (b) (7)(C), PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, July 09, 2013 10:07 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: ENABLE Yuma Lights PRD\_Additional Information

(b) (6), (b) (7)(C)

The two below questions (#2 and #3) have been answered based on the attachments.

2) Description of potential power solutions from industry (BPFTI indicated lights will be LED)

(b) (5)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

3) Annual M&R ROMs for those solutions (To compare with the current M&R)

The LED Maintenance document (second attachment) provides the information on the maintenance for LED. The current existing type is labeled vs. the LED Fixture.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, July 05, 2013 9:37 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: ENABLE Yuma Lights PRD\_Additional Information

(b) (6), (b) (7)(C)

I have seen the attached documents previously. BPFTI needs to provide answers to #2 and #3. Once that happens, I will brief Ops Division.

1) Current annual cost for lights

Appears to be (b) (4)

2) Description of potential power solutions from industry (BPFTI indicated lights will be LED)

3) Annual M&R ROMs for those solutions

(To compare with the current M&R)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, July 02, 2013 5:14 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: ENABLE Yuma Lights PRD\_Additional Information

**Importance:** High

(b) (6), (b) (7)(C)

(b) (6), (b) (7) reached out to the supplier of the lights at the Nogales demonstration project (word document attached and previous provided). They provided an estimate to supply replacement lights in Nogales and the new lighting configuration in Yuma is exactly like what was demonstrated in Nogales – so the estimate to install lights in Nogales works precisely for this work in Yuma. (b) (3)

As previously stated, actual costs for repairs was (b) (4) from contract award of 30 Apr 2012 to today under CTIMR.

This this information and the two attachments from (b) (6), (b) (7) previously, I believe we have provided all the information we have to date. (b) (7)(E)

Please let me know if this information will enable us to move forward with signature on the PRD from OBP.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP

Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, June 25, 2013 4:25 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6); (b) (6), (b) (7)(C)

**Subject:** RE: ENABLE Yuma Lights PRD\_Additional Information

**Importance:** High

(b) (6), (b) (7)(C) – attached is a study from Dept VA regarding our proposed application for a LED retrofit at the Border Lighting YUM AOR.

After reading this study, my conclusions are the in line with Dept VA as noted below;

- Exterior LED luminaires are currently suited for parking lots and garages, and exterior egress lighting.

#### **6.1 Life Cycle Performance**

The life cycle analysis shows that the comparison between LED and conventional lighting systems is most sensitive to the differences in first cost between systems, and least sensitive to the cost of energy. In between is the cost of maintenance; and it is to be noted that the labor costs of maintenance outweigh the material cost of replacement lamps, ballasts, or LED modules.

Also – attached is a maintenance cost comparison over a 100,000 life of typical light fixtures and LED fixture (Versa 2 – pictured below).

the attached LED maintenance savings chart displays maintenance savings from;

1. No longer required to change individual lamps
2. No longer required to change out ballast due to LED technology
3. Extended lamp life due to LED technology

(b) (6), (b) (7)(C), PMP, LEED AP

Program Manager Lead for TMRP  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C) (bberry)



(b) (6)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, June 24, 2013 4:30 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: ENABLE Yuma Lights PRD\_Additional Information

10-4 standing by

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, June 24, 2013 07:33 AM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: ENABLE Yuma Lights PRD\_Additional Information

(b) (6), (b) (7)(C)

Actual costs for repairs was (b) (4) from contract award of 30 Apr 2012 to today under CTIMR. I don't have a breakdown on the light repairs out of these numbers, but (b) (6), (b) (7)(C) contacted the manufacturer of the LED lights and have some replacement and installation costs.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, June 18, 2013 9:58 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: ENABLE Yuma Lights PRD\_Additional Information

(b) (6), (b) (7)(C)

That is good info for LEDs. Have you been able to obtain any general M&R cost info for comparison of the potential systems that could be installed?

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 13, 2013 12:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C).  
**Subject:** ENABLE Yuma Lights PRD\_Additional Information  
**Importance:** High

(b) (6), (b) (7)(C)

As discussed, I reached back to (b) (6), (b) (7)(C) to assist in addressing your concerns in order to obtain Chief's signature on the attached PRD.

Attached is an Energy Saving Lighting Demo & Upgrade Proposal that even assisted me in understanding the topic to a fuller extent.

Below are some key points:

- On the evening of May 8<sup>th</sup>, 2012, representatives from (b)(3) (b)(3) conducted a night-time lighting demonstration along the Nogales, AZ. border fence, to show to the local border agents the performance difference between the existing 1,000 watt metal halide light fixtures versus the new 380 watt LED retrofit kits.
- LED's have an 80,000 hour+ life rating, they will last at least 18 years (at (b) (7)(E) on per day) thereby eliminating the need for regular bulb and ballast change-outs.
- Durability: (b) (4), (b) (3)

(b) (7)(E)

(b) (3)

The entire study contain 8 pages of information on the LED lights vs. the current lights being used on the border. While this may not be the exact proposal we will obtain and implement at Yuma, it is an assumption that the new lighting will be similar.

Please let me know if this assists with the Chief's concerns. I am available to discuss as needed.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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(b)(3)

(b)(3)

(b)(3)

(b)(3)

(b)(3)



(b)(3)

(b)(3)

(b)(3)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** FW: 17 days of Hiatus..  
**Date:** Monday, October 21, 2013 3:45:55 PM

---

(b) (6), (b) (7)(C)

Sorry, but I think I may not have sent this to you yet. My top 3:

1. RGV Gates Project - At the final critical stages of construction, was able to be proactive in significantly reducing the risk of delaying construction and losing rights to over (b) (5) in LD's.
  - a. I led discussions with USACE that led to significantly increased activity from the utility company.
  - b. I also led ongoing discussions that have clarified that having the government finish any remaining work that would otherwise delay the contractor, will carry very low risk to our warranty.
2. Provided a detailed engineering assessment of potential conflicts with TI for a Statement of Position to OCC that was required by 11 October, 2013. The Statement of Position addresses the Electronic Transmission Texas (ETT) proposed transmission lines in the RGV Sector. This preserved our rights to assure that the construction does not negatively impact the operation and maintenance of the TI in this area.
3. Developed engineering guidance for RGV Sector to address ponded areas on the north side fence line roads in Cameron County to support M&R work that is in the current Work Plan.

(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, October 17, 2013 7:57 AM  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** 17 days of Hiatus..

Team:

I would like to report to our leadership the top three things from each of you that got done during our Hiatus and how it contributed to the Border Patrol Mission.

If you would provide for me by tomorrow morning the three significant issues or items that contributed to mission.

I would appreciate having those three issues or items by 12pm (EST).

Thank you.

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)  
**Date:** Monday, November 05, 2012 7:33:16 PM

---

Sounds good

----- Original Message -----

**From:** (b) (6)  
**Sent:** Monday, November 05, 2012 07:29 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)

(b) (6), (b) (7)(C)

(b) (5), (b) (6)

(b) (6) PE, CCE, PMP

2000 Corporate Ridge  
McLean, VA 22102-7805  
(b) (6), (b) (7)(C) P

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-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 05, 2012 7:01 PM  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fw: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)

Please weigh in

----- Original Message -----

**From:** (b) (6)  
**Sent:** Monday, November 05, 2012 06:53 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** FW: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)

(b) (5)

(b) (5), (b) (6)

?

(b) (6)

(b) (6)

Construction Representative

Tucson Resident Office

(b) (6) (Office)

(b) (6) (Cell)

Classification: UNCLASSIFIED

Caveats: NONE

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)  
**Date:** Tuesday, November 06, 2012 7:16:49 AM

---

L O L.

"I forgot" doesn't work for me in my world and I do still have hair. :)

(b) (6)

---

**From:** (b) (6)  
**Sent:** Tuesday, November 06, 2012 7:10 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)

Already told them to do it. (b) (5)

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, November 06, 2012 06:43 AM  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)

I concur w/ (b) (6), (b) (7) Also who knows how long (b) (6), (b) (7) will be in (b) (7)(E)  
Thanks

(b) (6), (b) (7)

Sent from bb-please excuse typos, misspelled words, poor grammar, missing words, etc.

----- Original Message -----

**From:** (b) (6)  
**Sent:** Monday, November 05, 2012 07:29 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)

(b) (6), (b) (7)

(b) (5), (b) (6)

(b) (6), (b) (7)(C), PE, CCE, PMP

2000 Corporate Ridge  
McLean, VA 22102-7805  
(b) (6), (b) (7)(C) P

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-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Monday, November 05, 2012 7:01 PM  
To: (b) (6)  
Cc: (b) (6), (b) (7)(C)  
Subject: Fw: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)

Please weigh in

----- Original Message -----

From: (b) (6)  
Sent: Monday, November 05, 2012 06:53 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6)  
Subject: FW: few minor issues for (b) (7)(E) fence III (UNCLASSIFIED)

(b) (5), (b) (6)

(b) (6)

(b) (6)  
Construction Representative  
Tucson Resident Office  
(b) (6) (Office)  
(b) (6) (Cell)

Classification: UNCLASSIFIED  
Caveats: NONE



From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Towers weekley  
Date: Friday, January 25, 2013 8:54:50 AM

---

1. Hot issues:

- a. (b) (7)(E)
- i. NGL:
    - 1. Work progressing with pre-final likely week of 4 Feb
    - 2. Road work being de-scoped. FS to finish
    - 3. (b) (5)
  - ii. YUM:
    - 1. (b) (5)
    - 2. (b) (5)  
Coordinating with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)
  - iii. NCO/DGL
    - 1. (b) (5)
- b. IFT:
- i. NGL/SON/DGL
    - 1. Pre-con meeting held 1/25/13
    - 2. expect mobilization week of 4 Feb
    - 3. will get schedule at that time
    - 4. (b) (5) g
    - 5. (b) (5)
  - ii. TON
    - 1. PRD costs and schedule due back from USACE today
    - 2. (b) (5)
- c. AZ station towers
- i. Site visits week of 4 Feb, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) to attend
  - ii. (b) (5)
- d. TMRP
- i. El Paso Highway project
    - 1. (b) (5), (b) (7)(E)
    - 2. (b) (5), (b) (7)(E)
    - 3. (b) (5), (b) (7)(E)
    - 4. (b) (5), (b) (7)(E)
    - 5. (b) (5), (b) (7)(E)
  - ii. RGV
    - 1. working with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on the power disconnects/meters
    - 2. M&R work should begin in (b) (7)(E) next week and the other AORs once catexes received
  - iii. PMR next PMR with FAA on 21 Feb

Next week:

working schedule for following week: (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) new towers, (b) (6), (b) (7)(C) NGL (b) (7)(E) Pre-final

El Paso Point paper  
Schedule Northern Border trip

(b) (6), (b) (7)(C)

PM, TI

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: Andrade Fence Daily report (UNCLASSIFIED)  
**Date:** Wednesday, February 27, 2013 7:15:18 PM

---

Awesome  
Thanks

Sent from my bb-please excuse poor grammar, misspelled or missing words, etc.

----- Original Message -----

**From:** (b) (6)  
**Sent:** Wednesday, February 27, 2013 05:14 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** RE: Andrade Fence Daily report (UNCLASSIFIED)

Classification: UNCLASSIFIED  
Caveats: NONE

(b) (6), (b) (7)

(b)(3)

(b) (6)

(b) (6)  
Western Region Program Manager  
ECISO, TI Branch  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 26, 2013 6:50 PM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: Andrade Fence Daily report (UNCLASSIFIED)

(b) (6) (b)(3) (I think I saw you in one of the photos)

-----Original Message-----

**From:** (b) (6)  
**Sent:** Tuesday, February 26, 2013 7:32 PM  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Andrade Fence Daily report (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Gentlemen:

Here is the daily report for 26 Feb 13 with pictures. The concrete placement went very well with no issues. We will finish the top section and the west end tomorrow morning.

(b) (6)

Construction Representative  
El Centro Field Office  
Road Runner Resident Office  
Los Angeles District  
US Army Corps of Engineers  
1850 W Main St, Ste F  
El Centro, CA 92243

Office: (b) (6)

Cell: (b) (6)

Fax: (b) (6)

email: (b) (6)

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - (b) (6) - Feb 28  
**Date:** Thursday, February 28, 2013 11:08:59 PM

---

1. Hot Issues – the issues I’m tracking include:

- Andrade Fence Remedial Construction
- (b) (7)(E) Road Project by SDC WG
- Road Improvements Project by military
- Bridge Structural Survey
- (b) (7)(E) Road Improvements Project by military
- Otay-Tijuana Pedestrian Bridge Project
- (b) (7)(E) Road Project by military
- Sasabe gas pipeline project
- (b) (7)(E) Road Improvements
- (b) (7)(E)

2. Major Efforts

- I continued to work with (b) (6), (b) (7)(C) and others to keep the (b) (7)(E) Access Road moving forward. I participated in conference calls to plan for the upcoming military effort.
- I continued to track the fiber optic project in Nogales. I’ve coordinated with (b) (6), (b) (7)(C) to confirm the “official” position of ORMB on this issue. I sent IBWC the official word that ORMB approves the installation of the fiber optic cable as designed.
- I attended the M&R PMR.
- I reviewed the drawings and prepared for the (b) (7)(E) Road Project kick off meeting.
- I participated in calls to review and discuss progress on the Andrade fence project including the availability of GFM.
- I participated in routine conference calls throughout the week.

3. Good News

4. Concerns

5. Deliverables

(b) (6), PE, CCE, PMP



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McLean, VA 22102-7805

(b) (6) P

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**From:**

(b) (6)

**To:**

(b) (6), (b) (7)(C)

**Cc:**

(b) (6), (b) (7)(C)

**Subject:**

Weekly Report - (b) (6) - Jan 24

**Date:**

Thursday, January 24, 2013 6:56:30 PM

---

1. Hot Issues – the issues I’m tracking include:

- Andrade Fence Remedial Construction
- B-4 (b) (7)(E) Remedial Actions
- (b) (7)(E) Road Project by SDC WG
- Road Improvements Project by military
- Bridge Structural Survey
- (b) (7)(E) Road Improvements Project by military
- Otay-Tijuana Pedestrian Bridge Project
- (b) (7)(E) Road Project by military
- Sasabe gas pipeline project
- (b) (7)(E) Road Improvements
- (b) (7)(E)

2. Major Efforts

- I met with WG, USACE, and surveyors at the (b) (7)(E) Road. Reviewed the Baker design with WG staff and discussed variations from the design. This construction effort cannot begin until the completion of an environmental assessment to include biological and cultural resources. This survey should be completed by May 1. That means the road will not be ready to support the (b) (7)(E) Road improvement project to be done by the military. Working with (b) (6), (b) (7)(C) to see if we can make some minor modifications to the road before the completion of the environmental assessment so that the road can be used to haul materials and water.
- I viewed the site of the Otay-Tijuana Pedestrian Bridge and reviewed the project with (b) (6), (b) (7)(C) while in the field.
- I met with the structural engineer that will be performing the assessment of the five bridges in the (b) (7)(E). We reviewed scope and deliverables. The first site visit is scheduled for the first week in February. I believe it to be important that I be there with the engineers during their field assessment.
- I viewed the area immediately east of the (b) (7)(E) POE where a road project was completed in the Fall of 2012. The project has affected our TI and some Mexican facilities are located north of the boundary markers. I will prepare a specific report for this issue.
- I participated in routine conference calls throughout the week.
- I participated in routine support activities for CTIMR Area 1

3. Good News

4. Concerns

5. Deliverables

I will be downtown on Monday.

(b) (6), PE, CCE, PMP



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McLean, VA 22102-7805

(b) (6) P

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Bi-Weekly ENV Branch/EEMD Review Call  
**Date:** Friday, February 02, 2018 1:20:19 PM  
**Attachments:** [Env Status - Facilities and TI Projects.xls](#)

---

Please remember to update the project spreadsheet in advance of our call scheduled for Monday, February 5<sup>th</sup> at 11:00 am (PST) / 2:00 pm (EST).

SharePoint link:

(b) (7)(E)

Attached is also a copy of the report in case you don't have access to SharePoint.

Thanks,

(b) (6), (b) (7)(C)

ENV MISSION SUPPORT SPECIALIST (CTR)

REDHORSE CORPORATION

ENVIRONMENTAL BRANCH

BORDER PATROL & AIR AND MARINE PROGRAM MANAGEMENT OFFICE

FACILITIES MANAGEMENT AND ENGINEERING

DESK: (b) (6), (b) (7)(C) | MOBILE (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Environmental Status - Facilities and TI Projects

Program Office Lead	Sector	Station	City	Activity Area (CTIMR, ESA, Veg Removal, etc.) / Project Title OR Action (Land Acquisition, Lease, Facility Construction, Facility Modification)	NEPA Action / Other Compliance	Status	Next Steps / Action Items	ENV SME	Date Updated	FME#	In FITT?	Env Action Initated?	Env Action Title	Completion Date (Anticipated/Final)	Project Completed ? (Y/N)
TI	EPT	(b) (7)(E)			Project Specific CATEX / 106	Project specific CATEX tiered from NM/TX TIMR EAs signed on Jan. 5, 2018.	Project mobilzition is occuring week of January 8, 2018.	(b) (6), (b) (7)(C)	1/22/18						
TI	TCA	Various		TCA and EPT Sector Border Lighting Retrofits	CATEX / SW PA	Reviewed and commented on PRD on April 11, 2017		(b) (6), (b) (7)(C)	1/22/2018						
TI	EPT	(b) (7)(E)			NEPA/106	PRD development call held June 8, 2017 Waiver notification in Federal Register 1/22/18	Field Work began Nov 1 - Dec 27, Bio-surveys to occur week of December 11. Draft CR survey submitted by Northland January 4th, 2018.	(b) (6), (b) (7)(C)	1/22/2018						
TI	EPT	(b) (7)(E)			CATEX / Section 106	CATEX COMPLETE 11/17/17  PRD development call held June 2, 2017  Site visit with DOI on 10/5/17	Cultural survey executed October 11-13, 2017. CR Survey submitted to SHPO via eTrax on 10/27/17. Response from SHPO due 11/26/17	(b) (6), (b) (7)(C)	1/22/2018						
TI	EPT	Multi	(b) (7)(E)		NEPA / 106 / Section 7	Site Visit Conducted. Current ENV planning scope includes 3 roads in FHT AOR.	Executed new Task Order Contract and complete single EA for the three road projects	(b) (6), (b) (7)(C)	1/22/2018						

Environmental Status - Facilities and TI Projects

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Air and Marine	RMY	PMU	Ponce	replace pier/repair or replace boat ramp	NEPA, SHPO, 404, ESA, CZA	EA is on hold; designed provided for review; incorporated coral locations into design; underwater survey conducted	discussed with (b) (6), (b) (7)(C), SHPO consultation still on hold due to hurricane; need to tag up with PR agencies regarding biological resources; continue to review designs to include in EA	(b) (6), (b) (7)(C)	12/11/17						
Air and Marine	RMY	MYM	Boqueron, PR	AC CAB MYM Build Administration Facility (Mayaguez Marine Unit Administration Building)	NEPA, SHPO, 404, ESA, CZA	EA complete; PRD in development	particiapte in weekly PRD calls; ensure project plan matches what was evaluated in the EA	(b) (6), (b) (7)(C)	3/20/2017	SEAC-RP200030C	y	y			
Air and Marine	RMY	PMU	Ponce	Facility Modifications and Improvements	CATEX	CATEX sent back from EEMD asking about SHPO coordination		(b) (6), (b) (7)(C)	10/16/2017						
Air and Marine	RMY		all	Hurricane Repairs	CATEX	Waiting to hear back from PMs to see what repairs are needed and quickly develop CATEXs; work with EEMD on coordinatino with SHPO		(b) (6), (b) (7)(C)	10/16/2017						
Air and Marine	RMY	PMU	Ponce	Hurricane Repairs - fencing	CATEX	Received info from (b) (6), (b) (7)(C) about the emergency fence repairs needed. SHPO letter was sent on 1/12/18	Waiting for response from SHPO.	(b) (6), (b) (7)(C)	1/22/2018						

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TI	ELC			(b) (7)(E) Road Maintenance and Repair (includes (b) (7)(E) access road)	EA	RECON installed final SWPPP measures and applied hydroseed. BLM requested a final site walkthrough. Filed final SWPPP Annual Report and NOT	Conduct walkthrough with BLM. Finalize FTHL mitigation with BLM.	(b) (6), (b) (7)(C)	10/17/16	7300-1	Yes	Yes	EA ELC (b) (7)(E) AWR Construction	12/31/2016	No
TI	ELC			(b) (7)(E) Vegetation Management	EA	RECON conducted surveys week of December 27. RECON prepared and submitted draft DOPAA. DOPAA reviewed and comments returned.	Schedule comment resolution call on DOPAA. Review draft survey reports when available.	(b) (6), (b) (7)(C)	1/22/18		No	No			
Facilities	ELC			Old Calexico BPS UST Removal	CATEX	Sent response letter to Vanir's request for additional soil removal and sampling. Awaiting Vanir's response.	Complete lease termination CATEX.	(b) (6), (b) (7)(C)	1/8/18		No	No		3/15/2017	No
TI	ELC			(b) (7)(E) Roads Maintenance and Repair	EA	RECON submitted survey work plan. BLM and CBP reviewing. Awaiting submittal of draft DOPAA	RECON to perform bio and cultural resource surveys.	(b) (6), (b) (7)(C)	1/8/18						
TI	ELC	(b) (7)(E)		(b) (7)(E) Fence Replacement	MFR	Surveys completed. Resource reports finalized. Comments submitted. Scoping letters sent. Preparing MFR.	Await responses to scoping letters. Complete MFR.	(b) (6), (b) (7)(C)	1/22/18						
Facilities	ELC	CAX		New Calexico BPS TTHM Removal System Installation	CATEX	Received project information.	Prepare CATEX.	(b) (6), (b) (7)(C)	12/11/17						

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Facilities	SDC	ELC	El Cajon	El Cajon BPS	N/A	On-going UST cleanup	SVE and air sparge system installed. Additional GW wells installed off site for free product delineation. System operational since Oct. 2011. Ongoing GW monitoring and AS/SVE report reviews. Prepared EFL. VI report reviewed and requested changes (conf call 10/08/14). Reviewed revised VI report (DD 11/25/14). Additional VI report revisions were made. Conference call for VI	(b) (6), (b) (7)(C)	10/29/15	E-SDC-F-0001	Yes	Yes			
Facilities	SDC	Pine Valley	Pine Valley	I-8/Old Hwy 80 Checkpoint Median Road and Interim Checkpoint (Pine Valley)	REC	Soil preparation and planting completed. GSRC performed two waterings. Awaiting submittal of	Review implementation report.	(b) (6), (b) (7)(C)	1/8/18	LR02MCA-4055	Yes	Yes	EA SDC I-8/Old Hwy 80 Checkpoint Upgrade	4/30/2017	No
TI	SDC			Gapfiller	SWPPP, SPCCP, and Re-vegetation Plan	401/404 permit applications submitted. 401 Certification held up due to CEQA consistency issues -- need CEQA addendum. 404 permit delayed with request for additional information. Got authorization and registered for data entry	Send permit checklist to TIMR for completion. Enter project information in SMART. Contract QSP to complete SWPPP and monitor SWPPP implementation during work.	(b) (6), (b) (7)(C)	2/18/14		No	No			
TI	SDC			Arnie's Point Real Estate Disposal	Phase 1 ESA and CATEX	Working with PMO Real Estate to discuss again transfer of property through CSA	(b) (6), (b) (7)(C) to discuss with (b) (6), (b) (7)(C)	(b) (6), (b) (7)(C)	7/11/16		No	No			
Other	SDC			Brand's Phacelia Annual Inventory	CCA	Year 5 maintenance and monitoring underway.	Implement Year 5 tasks.	(b) (6), (b) (7)(C)	1/22/18		No	No		12/31/2018	No
TI	SDC			(b) (7)(E) Brush Clearing	MFR/ESP	Request received for additional vegetation removal. Requirement not in FITT	Prepare MFR for additional vegetation removal as necessary.	(b) (6), (b) (7)(C)	2/2/15		No	No			
TI	SDC	IMB		TJ River Vegetation Control	EA/FONSI	Developed draft responses to draft EA comments and revisions to the EA. Draft BA submitted to USFWS. Sent out CZMA CD letter. CCC staff report to object	Need to schedule draft EA comment resolution call with IBWC. Need to send out 401 water cert, 402 aquatic herbicide, and 404 permit applications. Schedule call with USFWS to discuss BA.	(b) (6), (b) (7)(C)	1/22/18		No	No		11/1/2017	No
TI	SDC			Otay Mesa Vernal Pool Impacts	REC	Mitigation proposal submitted and accepted by FWS. Discussed procurement requirements with (b) (6), (b) (7)(C) Waiting for information from Chaparral Lands	Work with procurement on obtaining mitigation credits.	(b) (6), (b) (7)(C)	12/11/17		No	No			
Facilities	SDC			Highway 94 Checkpoint Water Treatment System Installation	REC	Developed ROM for design. Preparing REC.	Provide additional materials to DDW. Prepare letters to USFWS, SHPO, and Tribes	(b) (6), (b) (7)(C)	11/30/17		No	No			
TI	SDC	(b) (7)(E)		(b) (7)(E) Access Road Maintenance	CATEX	Followed up with BLM. BLM preparing ROW.	Prepare CATEX.	(b) (6), (b) (7)(C)	5/1/17						
Facilities	SDC			I-5 Checkpoint Parking Lot Mitigation		Prepare SOW to identify and implement additional mitigation for permanent use of checkpoint parking lot		(b) (6), (b) (7)(C)	5/2/16						

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Facilities	SDC	BRF		New Brown Field BPS	EA/FONSI	HDR submitted preliminary draft EA. Limited groundwater analysis results received -- waiting for feedback from County. HDR submitted revised traffic study. Revised draft accepted by project team and to be sent to Caltrans. HDR preparing Section 7 submittals and 401/404	Submit Section 7 consultation letters and 401/404 permit applications.	(b) (6), (b) (7)(C)	1/22/18						
Facilities	SDC	IB		Dairy Mart Compound Use Permit	CATEX	Phase I ESA completed. IBWC preparing permit agreement. Need to complete CATEX for use permit	Prepare CATEX.	(b) (6), (b) (7)(C)	7/24/17						
TI	SDC	IB		Monument Mesa Archaeological Collection Repatriation and Curation		NID ran in the SD UT on 10/16 and 10/30. 30 day comment expired on December 1 with no comments. Working with HDR and KCRC on the repatriation agreement. Sent proof of publication and proposed repatriation	Finalize repatriation agreement. NPS will work the FR notice.	(b) (6), (b) (7)(C)	1/8/18						
TI	SDC	(b) (7)(E)		(b) (7)(E) Primary Fence Replacement	ESP	Surveys completed. Draft resource reports and project description submitted and reviewed. Comments submitted. Contractors revising reports. Revegetation plan proposal memo received and under	Send scoping letters. Complete reports and ESP. Send SOW for plant salvage, monitoring, and revegetation.	(b) (6), (b) (7)(C)	1/8/2018						